Adult & Community Care 11/12 Performance Report



01. Summary of the major successes

- 1. Rebalancing care of older people including national award; replacement plans for Pentland House underway; and operating as a national demonstrator site for dementia
- 2. Modernisation of learning disability services with development of community services and closure of John Chant Centre
- 3. Establishment of multiagency Carers Group and completion of local strategy
- 4. National award for Criminal Justice Service's approach to Community Payback Orders
- 5. Active approach to addressing poverty including implementation of reducing Child Poverty Strategy
- 6. Range of positive Health Improvement initiatives including self help scheme in mental health, sexual health strategy and health fair for people with learning disability
- 7. Positive progress in supported employment for school leavers, people with mental health needs and £541k awarded by ESF to develop services
- 8. Neighbourhood planning becoming well established with plans now completed for six communities

02. Summary of the major challenges and actions to address them

11/12:

- **01. Challenge:** Achieving service and business improvements identified through self-assessment analyses, Best Value Reviews; feedback from users and carers, internal audits and external inspection reports.
- **Action:** 1.The Care Inspectorate report received in March 2012 following evaluation of 4 areas of concern 2 Quality Assurance Framework has been created and implemented in care homes and care at home services.
- **02. Challenge:** Ensuring services are managed within agreed budgets to meet growing demand and complexity of need despite increasing financial constraints and reduced management capacity.
- **Action:** 1. Transformation Plan for Older People progressing. 2. Continued development of shared services with East Lothian. 3. Progress the Integrated Resource Framework project with NHS. 4. Business Transformation Board Review of Regeneration Service; Adult Services; and Older People Services
- **03. Challenge:** Ensuring leadership capabilities and workforce capacity develops in a coherent planned way. **Action:** 1. Joint Workforce Development Strategy with Scottish Borders Council agreed and annual training plan being delivered. 2. Implementation of competency framework underway. 3. *Outcomes* approach now incorporated within core assessment and review systems. 4. Sickness absence levels being actively managed 5. Practical supervision policy for care staff has been introduced
- **04. Challenge:** Responding to the requirements of recent and forthcoming legislation.
- **Action:** 1. Project plan being developed to deliver a Self Directed Care Strategy. 2 New National Mental Health Strategy now under consideration 3 A local Carers Strategy and Action Plan was approved in March
- **05. Challenge:** Shifting the balance of adult social care in favour of community based services.
- **Action:** 1. Develop commissioning plans for people with a learning disability and high cost packages 2. Continue redesign of Older Peoples Services through the application of the Change Fund and Dementia Demonstrator Site Work 3. Continue to extend council employability services to community care client groups by service transformation 4. Support further social enterprise developments 5. Support community capacity through third sector interface
- **06. Challenge:** In collaboration with partners, ensuring effective protection of adults and children at risk. **Action:** 1.Consider findings of self evaluation exercise. 2. Continue to promote coherence across public protection including planned co-location. 3. Strengthen arrangements for large scale investigations. 4. Hate crime training for staff in remote reporting centres has been delivered. 5. Work is underway with Lothian and Borders Fire and Rescue Service to reduce the risk of harm from fires for vulnerable groups

07. Challenge: Ensuring services improve through strategic planning and robust performance management. **Action:** 1. Local Carers Strategy developed through Carers Strategy Group. 2. Review arrangements for the delivery of the Physical Disability strategy. 3. Deliver Mid & East Lothian Drug & Alcohol Partnership work-plan 2011/12. 4. Local Action Plan being developed to implement the new Lothian wide Mental Health Strategy 5 New Older People Strategy 2011-15 launched.6 Main areas have been identified for the compilation of the Child Poverty Strategy 7 SEAM Action Plan 2012-14 being drafted **08. Challenge:** Manage the programme of delivery and service redesign and retendering. **Action 1.** Continue to strengthen arrangements for quality assurance of care homes for older people and learning disability services. 2. Achieve efficiencies through Best Value Review of support services. 3. Council agreed plans and funding to replace Pentland House with an extra care housing model.

03. Budget position and impact of efficiencies

Q3 11/12: The latest budget monitoring position reported to Council on 22 November 2011 showed a projected underspend of £170,000. New staffing structure for residential care homes approved by Council in November 2010 has been introduced and will be fully implemented over a 3 year period. Detailed scrutiny of employee costs within residential homes will continue. Resource Panel continues to allocate resources where a critical or substantial need has been identified. Scrutiny of all applications is ongoing to ensure effective spend to meet assessed needs.

Adult & Community Care PI summary 11/12

01.1 Outcomes and Customer Feedback

| | | 2010 /11 | Q1 2011 /12 | Q2 2011 /12 | Q3 2011 /12 | Q4 2011 /12 | | | 2011/12 | | Annu al | | |
|--|--|-------------------|-------------------|-------------------|-------------------|-------------------|------------|---------------------------------------|--|--|---------------------------|---|----------|
| Priority | Indicator | Valu e | Valu e | Valu e | Valu e | Valu e | Valu e | Statu s | Note | Shor t Tren d | Targ et 2011 /12 | Feeder Data | Value |
| 01. Provide an efficient | % of feedback complaints completed within | 84.6 | 100 | 100 | 100 | 100 | 100 | | 11/12 : On Target (100%) All | | 100 | Cumulative number of complaints received | 0 |
| complaints service | 10 working days or 28 days for Social Work complaints | 2% | % | % | % | % | % | | complaints completed within 28 day timescale | | % | Cumulative number completed within 10 days (28 days for SW complaints) | 0 |
| 01.2 Making th | ne Best Use of o | ur Re | sourc | es | | | | | | | | | |
| | | 2010 /11 | Q1 2011 /12 | Q2 2011 /12 | Q3 2011 /12 | Q4 2011 /12 | | - | 2011/12 | | Annu al | | T |
| Priority | Indicator | Valu e | Valu e | Valu e | Valu e | Valu e | Valu e | Statu s | Note | Shor t Tren d | Targ et 2011 /12 | Feeder Data | Value |
| 02. Manage budget effectively | Performance against revenue budget | £ 34.2 18 m | £ 36.9 63 m | £ 36.9 76 m | £ 36.4 94 m | | | ? | 2011/12: Final Outturn figures will be available late-May/early- June and will be reported to Council in June. | ? | £ 37.1 74 m | | |
| 04. Manage stress and absence | Average number of working days lost due to sickness absence (cumulative) | 13.1 4 | 3.01 | 6.72 | 10.1 | 13.5 | 13.5 | | 11/12: Off Target. Monthly manager's meetings take place to ensure robust and appropriate absence management processes are in place. Additional resource from HR to provide support through process. | • | 12 | Average number of FTE in service (year to date) | 4 |
| 01.3 Corporate | e Health | | | | | | | | | | | | |
| | | 2010 /11 | Q1 2011 /12 | Q2 2011 /12 | Q3 2011 /12 | Q4 2011 /12 | | | 2011/12 | | Annu al Targ | | |
| Priority | Indicator | Valu e | Valu e | Valu e | Valu e | Valu e | Valu e | Statu s | Note | Shor t Tren d | et 2011 /12 | Feeder Data | Value |
| | 0/ of oct-ing 2 | | | | | | | | 11/12: Off Target (80.56%). 29 out of 36 measures on target. Work is | | | Number of service & corporate priority actions | 36 |
| 05. Complete all divisional priorities | % of service & corporate priority sub-actions on target / completed, of the total number | 87.5 % | 97.1 4% | 100 % | 97.2 2% | 80.5 6% | 80.5 6% | scheduled in Q1 12/13 to bring the | | 12/13 to bring the outstanding measures back | | Number of service & corporate priority actions on tgt/completed | 29 |

| 06. Process | % of invoices paid | | 97.3 | 05.0 | 04.0 | 05.5 | 0F F | | 44/42: Torget | | | Number received (cumulative) | 50,074 |
|-------------------------|--|------------|------|------------|------------|------------|------------|---------|--|---|-----|---|--------|
| invoices efficiently | within 30 days of invoice receipt (cumulative) | 77.4 3% | 5% | 95.8 9% | 94.0 3% | 95.5 8% | 95.5 8% | ? | 11/12: Target Achieved | | 90% | Number paid within 30 days (cumulative) | 47,860 |
| 08. Improve PI | % of PIs that are on target/ have | | 91.3 | I | 91.6 | 91.6 | 91.6 7% | 2 | 11/12 : On Target (91.67%) 22 out | 1 | 90% | Number of PI's on tgt/ tgt achieved | 22 |
| performance | reached their target. | 5% | % | 7% | 7% | 7% | 7% | | of 24 measures on target. | | | Number of PI's | 24 |
| 09. Control risk | % of high risks that have been | 100 | 100 | 100 | N/A | 100 | 100 | | 11/12 : On Target | - | 100 | Number of high risks reviewed in the last quarter | 1 |
| | reviewed in the last quarter | 1 % | 70 | 70 | | % | 70 | (100%). | | | % | Number of high risks | 1 |

01.4 Improving for the Future

| | | 2010 /11 | Q1 2011 /12 | Q2 2011 /12 | Q3 2011 /12 | Q4 2011 /12 | | | 2011/12 | Annu al | | | |
|---|---|-------------|-------------------|-------------------|-------------------|-------------------|-----------|------------|--|------------------------|---------------------------|---|-------|
| Priority | Indicator | Valu e | Valu e | Valu e | | | Valu e | Statu s | Note | Shor t Tren d | Targ et 2011 /12 | Feeder Data | Value |
| | % of employees who have had a | | | | | | | | 11/12: | | | Number who have had a PDP | N/A |
| 11. Fully implement the Competency Framework | PDP within the last year (excluding employees who have been employed for less than 3 months) | 88.1 2% | | N/A | N/A | N/A | N/A | ? | Competency outputs will be available after 1st June 2012. | ? | 100 | Number of employees (Excl employed for less than 3 months) | |
| 10. Implement | % of internal/external | | | | | | | | | | | Number of on tgt/ completed actions | 4 |
| improvement plans | audit/BVR actions on target/ completed, of the total. | 0% | 100 % | 100 % | 100 % | 100 % | 100 % | | 11/12: Complete (100%). | | 90% | Number of outstanding actions | 4 |

Adult & Community Care 11/12 action report



03. Corporate & Service Priorities Corporate Priorities

| Code | Priority | Action | Due Date | Icon | Progress | Comment & Planned Improvement Action |
|----------------|---|--|-----------------|------|----------|--|
| MC.1112.C-1b.1 | C-1b. Maximise opportunities for people to stay in their own communities and remain independent | Enhance the quality and capacity of services to support older people and people with disabilities or illness, to live safely in their own homes. | 31-Mar- 2012 | | 100 % | 11/12: Complete 100%. |
| MC.1112.C-3a.1 | C-3a. Reduce levels of drug and alcohol misuse | Design and deliver a range of alcohol and drug services in keeping with the principle of recovery | 31-Mar- 2012 | | 100 % | 11/12 : Complete (100%) The new prison/community based alcohol counselling service commenced in March 2012. |
| MC.1112.C-3a.2 | C-3a. Reduce levels of drug and alcohol misuse | Increase range of positive opportunities and alternatives to support recovery from drug and alcohol misuse | 31-Mar- 2012 | 8 | 90 % | 11/12: Off Target (90%) Two SMART recovery groups have been established in Midlothian. Further work is needed to develop more effective links with employability services. Setting up the SMART groups has been a success with further groups planned. |
| MC.1112.C-3c.2 | C-3c. Work with partners to protect vulnerable people | Continue to drive forward excellence in Adult Protection | 31-Mar- 2012 | | 100 % | 11/12: Complete (100%) To increase council officer skills a rolling programme of Interview Skills training is to be delivered to all council officers and discussions around implementing this in practice is underway. Raising awareness of Adult Protection more generally, Capacity and consent training, levels 1,2 & 3 Adult Support and Protection Training and multi-agency training for care home staff is ongoing. Training in the minute-taking of Adult Protection Case conferences has been delivered to relevant staff. |

| Code | Priority | Action | Due Date | Icon | Progress | Comment & Planned Improvement Action |
|----------------|--|--|-----------------|------|----------|---|
| MC.1112.C-3c.3 | C-3c. Work with partners to protect vulnerable people | Continue to protect the public through effective Criminal Justice interventions and scrutiny via Multi-Agency Public Protection Arrangements | 31-Mar- 2012 | | 100 % | 11/12: Complete (100%). MAPPA (Multi-Agency Public Protection Assessment) Level 2 and MARP (Multi-Agency Risk Panel) meetings continue to be held monthly and statistics are produced every quarter by the MAPPA Coordination Unit. Very positive guided self-evaluation on high risk offenders in 2010/11. |
| | C-5b. Promote social and financial inclusion in Midlothian | Support the growth of a skilled workforce by delivering planned vocational training and employability services | 31-Mar- 2012 | | 100 % | 11/12: Complete (100%). |

03. Corporate & Service Priorities Service Priorities

| Code | Priority | Action | Due Date | Icon | Progress | Comment & Planned Improvement Action |
|-----------------|---|--|-----------------|------|----------|---|
| ACC.1112.S-01.1 | 01. Respond to growing service demands by enhancing community partnerships that promote health and well-being and by transforming the way we provide and procure effective and affordable services for adults | Pursue the development of Shared Services with East Lothian | 31-Mar- 2012 | | 100 % | 11/12: Complete (100%). Integrated Adult Services proposal agreed by Chief Executives and Council leaders. |
| ACC.1112.S-01.2 | 01. Respond to growing service demands by enhancing community partnerships that promote health and well-being and by transforming the way we provide and procure effective and affordable services for adults | Continue the programme of redesign including the development of care housing | 31-Mar- 2012 | | | 11/12: Complete (100%). Project Manager in post. Work on Penicuik site scheduled to begin on 23rd April. |

| Code | Priority | Action | Due Date | Icon | Progress | Comment & Planned Improvement Action |
|-----------------|---|---|-----------------|------|----------|--|
| ACC.1112.S-01.3 | 01. Respond to growing service demands by enhancing community partnerships that promote health and well-being and by transforming the way we provide and procure effective and affordable services for adults | Continue programme of recommissioning and Best Value Review in particular housing support | 31-Mar- 2012 | | 100 % | 11/12: Complete (100%). PID now developed. All work for 2012 completed. |
| ACC.1112.S-02.1 | 02. Enhance the quality and capacity of services to support older people safely in their own homes | Continue the transformation of Older Peoples through application of the Change Fund and as Dementia demonstrator site | 31-Mar- 2012 | | 100 % | 11/12: Complete (100%). Project started, and Family Group Conferencing PID agreed. Questionnaire sent out, and return date set as 14th October 2011. |
| ACC.1112.S-02.2 | 02. Enhance the quality and capacity of services to support older people safely in their own homes | Redesign dementia services in line with the status of a national demonstrator site | 31-Mar- 2012 | | 100 % | 11/12: Complete (100%). Project started, and Family Group Conferencing PID agreed. Questionnaire sent out, and return date set as 14th October 2011. |
| ACC.1112.S-03.1 | 03. Enhance support systems for carers | Develop a wider range of short breaks services | 31-Mar- 2012 | 8 | 75 % | 11/12: Off Target (75%). Advert for short break workers published. Implementation dates agreed for widespread consultation and ambitious programme of work. |
| ACC.1112.S-03.2 | 03. Enhance support systems for carers | Promote access to support including the introduction of eligibility criteria | 31-Mar- 2012 | 8 | 75 % | 11/12: Off Target (75%). Implementation plan through May, with launch planned for Carers Week (18-24 June). Launch delayed until Carers Week in order to maximise public awareness. |
| ACC.1112.S-04.1 | 04. Enhance socially inclusive and personalised services that promote recover and independence for adults with disability and illness | Develop a strategy for the delivery of self directed care | 31-Mar- 2012 | 8 | 75 % | 11/12: Off Target (75%). Report to Council submitted. Programme Board established and to be developed in Q1 12/13. New Self Directed Support lead to be identified. Programme adjusted to fit in with national timeframes. Widespread consultation planned in interim. |
| ACC.1112.S-04.2 | 04. Enhance socially inclusive and personalised services that promote recover and independence for adults with disability and illness | Plan the implementation of the "next 5 years strategy (Mental Health) | 31-Mar- 2012 | 8 | 90 % | 11/12: Off Target (90%). Feedback received and implementation plan agreed. Draft nearing completion and expected end of May 2012. Timing adjustments made to accommodate partnership work. |

| Code | Priority | Action | Due Date | Icon | Progress | Comment & Planned Improvement Action |
|-----------------|---|---|-----------------|-------------|----------|--|
| ACC.1112.S-04.3 | 04. Enhance socially inclusive and personalised services that promote recover and independence for adults with disability and illness | Strengthen the range of affordable care services for young people wiht intensive needs | 31-Mar- 2012 | | 100 % | 11/12: Complete (100%). Strengthening, reviewing and monitoring of arrangements in place during Q1 12/13. Housing for 3 school leavers with complex needs set up. |
| ACC.1112.S-04.4 | 04. Enhance socially inclusive and personalised services that promote recover and independence for adults with disability and illness | Fully implement the day services (Learning Disability) modernisation programme | 31-Mar- 2012 | | 100 % | 11/12: Complete (100%). John Chant Centre closed, continuous monitoring underway. |
| ACC.1112.S-05.1 | 05. Ensure an effective social work contribution to the delivery of the new national policies designed to address drugs and alcohol misuse including children and families affected | Design and deliver a commissioning plan in line with the local Strategy and Needs Assessment | 31-Mar- 2012 | | 100 % | 11/12: Complete (100%). Social Work representation on key MELDAP (Mid and East Lothian Drug and Alcohol Partnership) groups to develop MELDAP policy on commissioning. The final draft has been agreed on by MELDAP members. |
| ACC.1112.S-06.1 | 06. Public Protection: Protect and empower children and adults at risk | Continue the ongoing development of the Offender Management Committee | 31-Mar- 2012 | > | 100 % | 11/12: Complete (100%). The Offender Management Committee was established in December 2010 and meets quarterly. |
| ACC.1112.S-06.2 | 06. Public Protection: Protect and empower children and adults at risk | Fully implement Community Payback Order and the Caledonia Scheme | 31-Mar- 2012 | ② | 100 % | 11/12: Complete (100%). Community Payback Orders (CPO) were introduced in February 2011. A CPO Stakeholders Group has been set up and meets quarterly. The Caledonian System is now fully operational in Midlothian. |
| ACC.1112.S-07.1 | 07. Enable the workforce to be confident and outcome focussed, delivering personalised services | In conjunction with Scottish Border Council implement Workforce Development Strategy and Learning Frameworks. | 31-Mar- 2012 | ② | 100 % | 11/12: Complete (100%). |
| ACC.1112.S-07.2 | 07. Enable the workforce to be confident and outcome focussed, delivering personalised services | Implement the "outcomes" approach across the workforce. | 31-Mar- 2012 | ② | 100 % | 11/12: Complete (100%). |

| Code | Priority | Action | Due Date | Icon | Progress | Comment & Planned Improvement Action |
|-----------------|--|--|-----------------|-------------|----------|--|
| ACC.1112.S-08.1 | 08. Further develop outcome driven quality and performance management systems | Roll out Midlothian Excellence Framework across the Adult and Community Care service. | 31-Mar- 2012 | 8 | 40 % | 11/12: Off Target (40%) The rollout of MEF across Community Care services has not taken place due to re- evaluation of the process by Corporate Improvement. The MEF process is to be integrated into future service reviews. |
| ACC.1112.S-08.2 | 08. Further develop outcome driven quality and performance management systems | Continue to strengthen a performance management approach throughout the service | 31-Mar- 2012 | > | 100 % | 11/12: Complete (100%) The performance frameworks continue to be developed and are communicated to staff. |
| ACC.1112.S-09.1 | 09. Continue to improve effective engagement with Service Users and Carers | Fully implement Talking Points into Community Care core assessment and review processes | | > | 100 % | 11/12 : Complete (100%) Talking Points fully embedded in assessment and review with performance management information available. |
| ACC.1112.S-09.2 | 09. Continue to improve effective engagement with Service Users and Carers | Continue to deliver a programme of user and carer engagement including an annual survey. | 31-Mar- 2012 | ② | 100 % | 11/12 : On Target (100%). Service User and Carer surveys completed and an action plan has been developed. there is ongoing consultation with service users and carers through planning groups, focus groups and individual consultations. |
| ACC.1112.S-10.1 | 10. Improve peoples health and wellbeing | Implement and monitor Joint Health Improvement Partnership action plans | 31-Mar- 2012 | ② | 100 % | 11/12: Complete (100%) Implementation of action plan underway, regular reports submitted to CHP board and IOM CPP |
| ACC.1112.S-11.1 | 11. Deliver vocational training and employability services. | Secure contracts from funding or grant awarding bodies and deliver contract expectations | 31-Mar- 2012 | Ø | 100 % | 11/12: Complete (100%). Contracts underway. |
| ACC.1112.S-11.2 | 11. Deliver vocational training and employability services. | Deliver More Choices More Chances and 16+Learning Choices action plan outputs relevant to section | 31-Mar- 2012 | > | 100 % | 11/12: Complete (100%). |
| ACC.1112.S-11.3 | 11. Deliver vocational training and employability services. | Integrate Support Training and Employment Midlothian team into services | 30-Sep- 2011 | Ø | 100 % | 11/12: Complete (100%). |
| ACC.1112.S-12.1 | 12. Improve partnership working with our communities and increase community capacity | Continue the roll out of neighbourhood planning to another three localities | 31-Mar- 2012 | ② | 100 % | 11/12: Complete (100%). |

| Code | Priority | Action | Due Date | Icon | Progress | Comment & Planned Improvement Action |
|----------------------|--|---|-----------------|-------------|----------|--|
| ACC.1112.S-12.3 | 12. Improve partnership working with our communities and increase community capacity | Support community engagement and capacity building across the 6 community planning themes | 31-Mar- 2012 | 8 | 75 % | 11/12 Off Target (75%).No requests have been made by the six themes of the community planning groups within the community planning structure. However capacity building and co production is now one of the future delivery models for Midlothian Council. RDT (Regeneration Development Team) have lead responsibility across the council. Research being conducted to support scoping document. RDT representatives attended training on co-production. Joint work also being undertaken by the Scottish Government Joint Improvement Team on capacity building and co-production. |
| ACC.1112.S- 13.1a | 13. Promote social and financial inclusion in Midlothian | Ensure delivery of Midlothian Financial Inclusion Network action plan | 31-Mar- 2012 | > | 100 % | 11/12: Complete (100%). New plan now complete and implementation underway. |
| ACC.1112.S- 13.1b | 13. Promote social and financial inclusion in Midlothian | Ensure delivery of Midlothian Employment Action Network action plan | 31-Mar- 2012 | | 100 % | 11/12: Complete (100%). |
| ACC.1112.S- 13.1c | 13. Promote social and financial inclusion in Midlothian | Ensure delivery of Social Enterprise Action Midlothian action plan | 31-Mar- 2012 | ⊘ | 100 % | 11/12: Complete (100%). |
| ACC.1112.S-13.2 | 13. Promote social and financial inclusion in Midlothian | Deliver Welfare Rights service | 31-Mar- 2012 | ② | 100 % | 11/12 : Complete (100%) |

Adult & Community Care 11/12 PI Report



03. Corporate & Service Priorities Corporate Priorities

| PI Code | Driority | PI | 2010/11 | Q1 2011/12 | Q2 2011/12 | Q3 2011/12 | Q4 2011/12 | | | 201 | 1/12 | Annual | Benchmark | In COA |
|---------------------|------------------|--|---------|---------------|---------------|---------------|---------------|--------|----------|----------------|--|----------------|-----------|--------|
| Pi Code | Priority | PI | Value | Value | Value | Value | Value | Value | Status | Short Trend | Note | Target 2011/12 | | In SOA |
| MC.1112. C-1b.1a | TCOMMINIMAS | The number of Community Care National Outcomes being on target | 84% | 90% | 86.84% | 89.47% | 87.7% | 87.7% | ② | • | 11/12: On Target (87.7%). 50 out of 57 measures on target. | 85% | | |
| MC.1112. C-3a.1a | misuse including | | 87.5% | 93.75% | 93.75% | 93.75% | 93.75% | 93.75% | | • | 11/12: On Target (93.75%). 15 out of 16 measures on target. | 80% | | |

| PI Code | Deionity | PI | 2010/11 | Q1 2011/12 | Q2 2011/12 | Q3 2011/12 | Q4 2011/12 | | - | 201 | 1/12 | Annual | Danahmark | In COA |
|---------------------|---|---|---------|---------------|---------------|---------------|---------------|--------|-------------|----------------|--|----------------|-----------|--------|
| Pi Code | Priority | PI | Value | Value | Value | Value | Value | Value | Status | Short Trend | Note | Target 2011/12 | Benchmark | In SOA |
| MC.1112. C-3c.2a | C-3c. Work with partners to protect vulnerable people | The percentage of Adult Support and Protection measures on target | 78% | 87.5% | 87.5% | 87.5% | 87.5% | 87.5% | > | • | 11/12: On Target (87.5%). 7 out of 8 measures on target. | 80% | | |
| MC.1112. C-3c.3a | C-3c. Work with partners to protect vulnerable people | The % of indicators from the CJA performance framework being on target | 85.29% | 91.18% | 85.29% | 88.23% | 85.29% | 85.29% | | - | 11/12: On Target (85.29%). 29 out of 34 measures on target. | 85% | | |
| MC.1112. C-5b.1a | C-5b. Promote social and financial inclusion in Midlothian | The percentage of trainees completing training programmes | | 70% | 70% | 71% | 70% | 70% | > | ? | 11/12: On Target (70%). | 70% | | |
| MC.1112. C-5b.1b | social and financial | The percentage of successful completers of training programmes entering positive destinations | | 45% | 56% | 48.1% | 42% | 42% | > | ? | 11/12: On Target (42%). | 40% | | |
| MC.1112. C-6b.2 | C-6b. Put our customers first | % satisfaction with Council services | N/A | 57% | 82.5% | | | | | ? | | 70% | | |

03. Corporate & Service Priorities Service Priorities

| PI Code | Priority | PI | 2010/11 | Q1 2011/12 | Q2 2011/12 | Q3 2011/12 | Q4 2011/12 | | | 201 | 1/12 | Annual Target | Donahmark | In SOA |
|---|---|--|---------|---------------|---------------|---------------|---------------|-------|-------------|----------------|---|------------------|-----------|--------|
| Pricode | Priority | PI | Value | Value | Value | Value | Value | Value | Status | Short Trend | Note | 2011/12 | Benchmark | In SUA |
| ACC.1112. S-01.4 | that promote health and well-being and by transforming | The percentage of relevant local Community Care Outcome measures on target (Growing Service Demands) | 100% | 81% | 88% | 82.35% | 83.8% | 83.8% | | •• | 11/12: On Target (83.8%). 31 out of 37 measures on target. | 80% | | |
| services f adults 02. Enhar the quality capacity of ACC.1112. services t support of | services to support older people safely in their own | The percentage of relevant local Community Care Outcome measures on target (Older People at Home) | 85% | 94% | 89% | 89% | 86.5% | 86.5% | ② | ^ | 11/12: On Target (86.5%). 32 out of 37 measures on target. | 82% | | |
| 03. ACC.1112. sup sys | 03. Enhance support systems for carers | The percentage of relevant local Community Care Outcome measures on target (Carers) | 77% | 87.5% | 85% | 85% | 85% | 85% | > | • | 11/12: On Target (85%). 11 out of 13 measures on target. | 85% | | |

| DI Codo | Deionite | DI | 2010/11 | Q1 2011/12 | Q2 2011/12 | Q3 2011/12 | Q4 2011/12 | | ** | 201 | 1/12 | Annual | Danahmani | I COA |
|---------------------|---|---|---------|---------------|---------------|---------------|---------------|--------|-------------|----------------|--|----------------|-----------|--------|
| PI Code | Priority | PI | Value | Value | Value | Value | Value | Value | Status | Short Trend | Note | Target 2011/12 | Benchmark | In SOA |
| ACC.1112. S-04.5 | 04. Enhance socially inclusive and personalised services that promote recover and independence for adults with disability and illness | The percentage of relevant local Community Care outcome measures on target (Adults with Disabilities) | | 86.7% | 86.7% | 93.75% | 97% | 97% | | ? | 11/12: On Target (97%) 31 out of 32 measures n target. | 80% | | |
| ACC.1112. S-06.3 | 06. Public Protection: Protect and empower children and adults at risk | Percentage of relevant local CJA measures on target | 85.29% | 91.18% | 85.29% | 88.23% | 85.29% | 85.29% | > | - | 11/12: On Target (88.23%). 29 out of 34 measures on target. | 82% | | |
| ACC.1112. S-07.3 | Cornident and | Percentage of Workforce Development Strategy actions on target | 100% | 100% | 100% | 100% | 100% | 100% | ② | | 11/12: On Target (100%). | 100% | | |
| ACC.1112. S-09.3 | 09. Continue to improve effective engagement with Service Users and Carers | Percentage of actions on target in the Service User and Carer Involvement Plan | 100% | 100% | 100% | 100% | 100% | 100% | ② | | 11/12: On Target (100%). | 100% | | |

| DI O. I. | D. C. C. | D. | 2010/11 | Q1 2011/12 | Q2 2011/12 | Q3 2011/12 | Q4 2011/12 | | | 201 | 1/12 | Annual | D l l | |
|---------------------|---|--|---------|---|---------------|---|---|-------|--------|----------------|---|----------------|-----------|---------------|
| PI Code | Priority | PI | Value | Value | Value | Value | Value | Value | Status | Short Trend | Note | Target 2011/12 | Benchmark | In SOA |
| ACC.1112. S-10.3 | 10. Improve peoples health and wellbeing | Reduce the rate of increase in the proportion of children with a Body Mass Index outwith a healthy range | | ed for | ed for | Not measur ed for Quarter s | Not measur ed for Quarter s | | ? | ? | | | | NO5, NO6 |
| ACC.1112. S-10.4 | 10. Improve peoples health and wellbeing | Reduce the number of people who smoke | | Not measur ed for Quarter s | ed for | Not measur ed for Quarter s | Not measur ed for Quarter s | 28% | | ? | 11/12: Data not available to June 2012. The figures for April 2011-March 2012 will be published in June 2012. However 28% reported by SCOTPHO in 2010 using 2008 Scottish Household Survey. | 22% | | 09/10- NO6 |
| ACC.1112. S-11.4 | 11. Deliver vocational training and employability services. | The percentage of relevant vocational training and employability services measures that are on target | | 100% | 100% | 100% | 100% | 100% | | ? | 11/12: On Target (100%). | 70% | | |

| DI Carla | Dui a mita . | D. | 2010/11 | Q1 2011/12 | Q2 2011/12 | Q3 2011/12 | Q4 2011/12 | | | 201 | 1/12 | Annual | Danaharani | I. COA |
|---------------------|--|--|---------|---|------------------|---|---|-------|--------|----------------|---|----------------|------------|--------|
| PI Code | Priority | PI | Value | Value | Value | Value | Value | Value | Status | Short Trend | Note | Target 2011/12 | Benchmark | In SOA |
| ACC.1112. S-12.4 | 12. Improve partnership working with our communities and increase community capacity | Number of evidence of implementation of neighbourhood plans. | 4 | ed for | | Not measur ed for Quarter s | Not measur ed for Quarter s | 7 | | | 11/12: On target: Gorebridge and Dalkeith Neighbourhood plans continue to implement their action plans. Penicuik and Loanhead Neighbourhood Plans are being printed. Three new neighbourhood plans started in April 2011 for Newtongrange, Danderhall and Mayfield and Easthouses, have all carried out their consultations and are at the action planning stages. Initial work has begun on the three new plans for April 2012 for Eskbank and Newbattle, Damhead and Roslin and Bilston. 2012 plans public meetings will be held in June after the elections. | 7 | | |
| ACC.1112. S-13.3 | | Number of poverty indicators for which Scotland - Midlothian gap is maintained or improved | 4 | Not measur ed for Quarter s | measur ed for | Not measur ed for Quarter s | | 2 | | • | 11/12: Off target (2). Two indicators show improvement these are pension credit and income deprived. Child poverty data remains unavailable from Scottish Government. Claimant rates for JSA and non work related benefits have increased and are off target. | 4 | | N07 |

| PI Code | Driority | PI | 2010/11 | Q1 2011/12 | Q2 2011/12 | Q3 2011/12 | Q4 2011/12 | | • | 201 | 1/12 | Annual | Danahmark | In COA |
|---------------------|---------------|--|---------|---------------|---------------|---------------|---------------|--------|--------|----------------|--|----------------|-----------|--------|
| PriCode | Priority | PI | Value | Value | Value | Value | Value | Value | Status | Short Trend | Note | Target 2011/12 | Benchmark | In SOA |
| MC.1112. C-3a.1a | address drugs | Percentage of relevant local DAAT measures on target | 87.5% | 93.75% | 93.75% | 93.75% | 93.75% | 93.75% | | | 11/12: On Target (93.75%). 15 out of 16 measures on target. | 80% | | |

05. Key Performance Indicators
Cannot group these rows by Objective

| PI Code | Priority | PI | 2010/11 | Q1 2011/12 | Q2 2011/12 | Q3 2011/12 | Q4 2011/12 | | | 201 | 1/12 | Annual | Danahmark | I COA |
|----------------|-----------------|--|---------|---------------|---------------|---------------|---------------|-------|----------|----------------|--------------------------------|----------------|--|--------|
| PriCode | Phonty | PI | Value | Value | Value | Value | Value | Value | Status | Short Trend | Note | Target 2011/12 | Benchmark | In SOA |
| ACC.LPI.0 1 | Balance of care | 1. Number of services users aged 65+ receiving 10 hours or more care at home | 246 | 256 | 273 | 281 | 283 | 283 | ② | • | 11/12: On Target (283). | 280 | Not appropriate for benchmarking as the population and demographics of each Council differ. | |

| PI Code | Delin elle | DI | 2010/11 | Q1 2011/12 | Q2 2011/12 | Q3 2011/12 | Q4 2011/12 | | | 201 | 1/12 | Annual | Danahmanik | T- COA |
|-----------|------------------|---|---------|---|---|---|---|-------|-------------|----------------|--|----------------|---|--------|
| Pi Code | Priority | PI | Value | Value | Value | Value | Value | Value | Status | Short Trend | Note | Target 2011/12 | Benchmark | In SOA |
| ACC.LPI.0 | Balance of care | The % of Learning Disability service users in supported accommodation as opposed to residential care | 61% | Not measur ed for Quarter s | Not measur ed for Quarter s | Not measur ed for Quarter s | Not measur ed for Quarter s | 72% | > | • | 11/12: On Target (72%). | 61% | Same as You Return 2007 question 9: Adults with LD living in own tenancies (12%) | |
| ACC.LPI.0 | Criminal justice | ASW7b: Proportion of new probationers seen by a supervising officer within one week | 95.2% | 91% | 86% | 91% | 87.5% | 87.5% | | • | 11/12: Off Target (87.5%). Every offender is given a written instruction to attend at the office on the day of Court if they receive a community disposal. This instruction is given at the office appointment for the Court report. However not every individual attends on the day of Court and an appointment then has to be sent out. Every effort is made to have this within seven days but in a small number if cases this is not possible or the client again fails to attend. All failures to attend are followed up by the worker. | 95% | 78.8% - CJA 2010/11 performance | |
| ACC.LPI.0 | Criminal justice | ASW9b: Average number of hours per week taken to complete Community Service Orders | 5.28 | 4.76 | 5.3 | 5.1 | 5.04 | 5.04 | | • | 11/12: On Target (5.04). | 4.4 | 3.2 - National Figure taken from 2008/09 PI results | |

| PI Code | Dei o eito | PI | 2010/11 | Q1 2011/12 | Q2 2011/12 | Q3 2011/12 | Q4 2011/12 | | - | 201 | 1/12 | Annual | Danahmanik | I COA |
|----------------|-------------------------|---|--------------|---------------|---------------|---------------|---------------|---------------|-------------|----------------|---|----------------|--|--------|
| Pi Code | Priority | PI | Value | Value | Value | Value | Value | Value | Status | Short Trend | Note | Target 2011/12 | Benchmark | In SOA |
| ACC.LPI.0 5 | Delayed discharge | Reduce the total number of hospital discharges delayed over six weeks or in short stay beds to zero | 0 | 0 | 0 | 0 | 0 | 0 | ② | | 11/12: On Target (0). No patients delayed more than 6 weeks at census date in March 2012. | 0 | National target is zero | |
| ACC.LPI.0 | Staff Qualifications | ASW2a: % of care staff with appropriate qualifications in council residential homes for older people | 70.6% | 70.6% | 70.6% | 70.6% | 70.3% | 70.3% | | • | 11/12: Off Target (70.3%) Provisional analysis of the data shows the measure to be off target. there has been a high turnover of staff in the care homes | 74% | 53.9 - National Figure taken from 2007/08 PI results | |
| ACC.LPI.V | Expenditure | Expenditure: Administration and casework expenditure as a % of net expenditure for Social Work | 11.72% | 11.72% | 11.72% | 11.72% | 11.72% | 11.72% | | | 11/12: On Target (11.72%) The CIPFA Rating Actuals containing the required information to recalculate this measure are due to be published in late April 2012. | 11.5% | | |
| ACC.V1c | Short breaks | The total number of hours of short breaks for older people (aged 65+) | 40,930. 1 | 9,354.5 | | 37,031. 53 | 54,341 | 54,431 | > | • | 11/12: On Target (54,341). | 48,500 | | |
| ACC.V2c | Short breaks | The total number of hours of short breaks for adults (aged 18-64) | 96,164 | 25,297 | 47,551. 75 | 72,685 | 95,750. 14 | 95,750. 14 | ② | • | 11/12: On Target (95,750.14). | 93,687 | | |

| DI Codo | Duiouitus | DI | 2010/11 | Q1 2011/12 | Q2 2011/12 | Q3 2011/12 | Q4 2011/12 | | | 201 | 1/12 | Annual | Donahas auk | I. COA |
|-----------|---------------------|---|---------|---------------|---------------|---------------|---------------|--------|-------------|----------------|--|----------------|--|--------|
| PI Code | Priority | PI | Value | Value | Value | Value | Value | Value | Status | Short Trend | Note | Target 2011/12 | Benchmark | In SOA |
| SPI-09a | SPI-09. Homecare | ASW4a: Number of people aged 65+ receiving homecare | 760 | 789 | 799 | 817 | 825 | 825 | | • | 11/12: Off Target (825). 2011/12 saw a spike in uptake during the summer which has adversely affected the annual figures. Ongoing work to identify appropriate targets. Monitoring the benefits of reablement continues. | | Not appropriate for benchmarking as the population and demographics of each Council differ. | |
| SPI-09b | SPI-09. Homecare | ASW4b: Total number of homecare hours provided as a rate per 1,000 population aged 65+ | 502.2 | 515.6 | 538.3 | 533.54 | 538.71 | 538.71 | ② | • | 11/12: On Target (538.71). | 517 | 10/11 Scottish average 490.1 | |
| SPI-09c.1 | SPI-09. Homecare | ASW4c: Percentage of homecare clients aged 65+ receiving personal care | 88.7% | 87.1% | 89% | 88.86% | 87.39% | 87.39% | > | • | 11/12: On Target (87.39%). | | 10/11 Scottish average 91.1% | |
| SPI-09c.2 | SPI-09. Homecare | ASW4c: Percentage of homecare clients aged 65+ receiving a service during evening/overnigh t | 48.6% | 48.6% | 48.6% | 48.6% | 43.64% | 43.64% | | • | 11/12: On Target (43.64%). | | 10/11 Scottish average 41.6% | |

| DI Codo | Driarity | DI | 2010/11 | Q1 2011/12 | Q2 2011/12 | Q3 2011/12 | Q4 2011/12 | | | 201 | 1/12 | Annual | Danahmark | In COA |
|-----------|---------------------|--|---------|---------------|---------------|---------------|---------------|--------|----------|----------------|-----------------------------------|----------------|---------------------------------------|--------|
| PI Code | Priority | PI | Value | Value | Value | Value | Value | Value | Status | Short Trend | Note | Target 2011/12 | Benchmark | In SOA |
| SPI-09c.3 | SPI-09. Homecare | ASW4c: Percentage of homecare clients aged 65+ receiving a service at weekends | 66.6% | 66.6% | 66.6% | 66.6% | 75.54% | 75.54% | ② | • | 11/12: On Target (75.52%). | 65% | 10/11 Scottish average 71.3% | |

Adult & Community Care 11/12 Savings achieved



| DI Codo | DI | 2010/11 | Q1 2011/12 | Q2 2011/12 | Q3 2011/12 | Q4 2011/12 | 2011/12 | | | | Annual |
|---------|--|----------|---------------|----------------|----------------|---------------|----------|--------|---|----------------|-------------------|
| PI Code | PI | Value | Value | Value | Value | Value | Value | Status | Note | Short Trend | Target 2011/12 |
| | Modernisation of day care services for people with learning difficulties | £50,000. | | £75,000. 00 | £75,000. 00 | £94,000. | £94,000. | | 11/12: Complete (£94,000). Savings made through procurement. | | £94,000. |