

Edinburgh and South East Scotland City Region Deal Joint Committee

10 am, Friday 4 December 2020

City Region Deal Progress Report

Item number 5.2

Executive Summary

The Edinburgh and South East Scotland City Region Deal progress report gives an indication of progress across the City Region Deal programme.

In this update, the overall status is assigned as “Amber”. There are no actions required from the Joint Committee.

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Report

City Region Deal Progress report

1. Recommendations

- 1.1 To note the progress across the City Region Deal Programme.

2. Background

- 2.1 This progress report is being used across the City Region Deal's governance structure to monitor progress across all aspects of the City Region Deal. It is updated and shared with Government on a weekly basis and is taken to all Board meetings. A RAG (Red, Amber, Green) scale is assigned to programmes and projects by the Programme Management Office (PMO), as well as scores for inclusive growth and partnership working.
- 2.2 Tables 1, 2 and 3 shows the guidelines that are used when determine RAG statuses and scores:

Table 1: RAG Status Guidelines

T: Status against **timeline** set out in business case/implementation plan;

B: Status against **budget** set out in financial plan

RAG Status	Definition - Timeline	Definition - Budget	Action Required
Green	In line with business case/implementation plan	In line with financial plan.	No management action required
Amber	Delay is considered acceptable by PMO.	Within acceptable range.	Management action is in place by senior management to address issues, and project is being closely monitored.
Red	Delay is significant.	Outwith acceptable range.	Immediate action is required by senior management and relevant Boards as appropriate to address issues. Issues must be highlighted to Government.

Table 2: Inclusive Growth Score Guidelines

Score	Definition
1.	Project's links with inclusive growth framework are being developed.
2.	Project's links with inclusive growth framework have been identified and are in the process of being implemented.
3.	Project's links with inclusive growth framework are being delivered and monitoring and evaluation is in place to assess impact.

Table 3: Partnership Working Score Guidelines

Score	Definition
1.	Links have been identified with projects in other themes/with regional partners outwith City Region Deal.
2.	Links are in the process of being established with projects in different themes/with regional partners outwith City Region Deal.
3.	Links are being exploited between this project and other themes/with regional partners outwith City Region Deal.

3. Main report

- 3.1 The performance report is shown in Appendix 1. The overall status of the City Region Deal is assigned as “Amber”. There are no actions required from the Joint Committee.

4. Financial impact

- 4.1 Quarterly financial information on Sheriffhall Roundabout is now being received from Transport Scotland. Transport Scotland provided an update which shows £243k was drawn down in Quarter 2 for 2020/21. The financial summary has been updated to reflect this.
- 4.2 The overall cumulative total of Grant claimed for the Deal to date (2018 – present) is £115.7 million. This total includes the funding issued by Transport Scotland and Scottish Government Housing.
- 4.3 Since the onset of Covid-19, Scottish and UK Governments have agreed to allow the draw down monthly in arrears as opposed to quarterly for projects entirely funded by Government that have asked for the flexibility.

5. Alignment with Sustainable, Inclusive Growth Ambitions

- 5.1 Inclusion is a key driver for the City Region Deal, and scores have been included for each project. Business cases for projects included demonstrate how they will reduce inequalities and tackle the inclusion challenges specific to the city region.
- 5.2 The [City Region Deal Benefits Realisation Plan](#) (BRP) was approved for the programme on 4 September 2020. This incorporates clear indicators to align with the Scottish Government's Inclusive Growth Framework. The impact on equalities, human rights and sustainability will also be measures. A BRP Implementation Plan is being developed, with input from key stakeholder groups within and outwith the City Region Deal Governance structure, including the Regional Enterprise Council, third sector partners, the NHS and elected members. A progress report on this is being taken to this meeting, and feedback from the Joint Committee would be welcomed.

6. Background reading/external references

- 6.1 [Edinburgh and South East Scotland City Region Deal Document](#) (August 2018)
- 6.2 [City Region Deal Benefits Realisation Plan](#): ESESCR Deal Joint Committee report 4 September 2020

7. Appendices

- 7.1 Edinburgh and South East Scotland City Region Deal Progress Report (November 2020)

Progress Report

Last updated: 30 Nov 20

Next update: 7 Dec 20

Page 1: Dashboard

Recent Achievements and Milestones

Overall Status Last Period	Overall Status This Period
Amber	Amber



Achievement/Milestone	Date
Benefits Realisation Plan approved by Joint Committee, following engagement with REC, elected members and communities	Sep 20
£1.8m of Bus Priority Rapid Deployment Improvement Measures secured.	Sep 20
Annual Conversation between CRD Partners and Governments	Nov 20

Financials Summary

*Funding issued by Transport Scotland and SG Housing not included in this total

Total CRD grant £000	CRD grant drawdown to date £000		20-21 CRD Grant allocation	20-21 Grant drawdown
600,000	115,681	19.3%	£47.00m*	£11.43m*

Upcoming Milestones	Target Date
Regional Growth Framework update paper	Dec 20
Benefits Realisation Implementation Plan approach for	Dec 20
Easter Bush Business Case	Mar 21
Dunfermline Housing Business Case	Mar 21
Fife I3 Phase 2 Programme Business Case	Mar 21
QMU Innovation Park Business Case	Mar 21
Benefits Realisation Plan Implementation Plan final	Mar 21
Dunard Centre Revised Business Case	Summer 21

Top 3 Risks (from PMO Risk Register) - last updated Nov 20, next update Feb 21

Risk	Imp act	Like lohod	Sever -ity	Resolution Plan or Mitigating Action
Covid-19 impacting the City Region Deal projects resulting in potential delays and cost increases	4	4	16	<ul style="list-style-type: none"> Regular updating of progress report and monthly financial forecasts, so that project leads can inform PMO of any issue well in advance, and PMO can raise with Government, Executive Board and Joint Committee as appropriate. Establish Change Management process as set out in the Benefits Realisation Plan. Review outputs and timelines in the light of Covid-19, and consider advancement of spend where appropriate
Brexit uncertainty / "no deal" Brexit impacts	4	3	12	<ul style="list-style-type: none"> Regular engagement with project leads to highlight any risks well in advance, so that PMO can raise with Government, Executive Board and Joint Committee as appropriate. Establish Change Management process as set out in the Benefits Realisation Plan. Review outputs and timelines for business cases at every stage of development in the light of Brexit uncertainty. Regional Growth Framework under development has "Adaptable" as one of its three themes, where Brexit risks are noted.
Financial profile: underspends across the national City Region and Growth Deals will cause reprofiling pressures for Government	4	2	8	<ul style="list-style-type: none"> Continue to spend according to agreed profile. Achieve business case approval in line with Deal Implementation Plan. Regular programme monitoring and reporting. Close engagement with Government.

Project Stages

Stage no.	Definition
1. Define	Business case being developed, and not yet approved by Thematic Board and Joint Committee.
2. Implement	Business case has been approved by Thematic Board and Joint Committee, and is being implemented. In a capital project, this may be construction; for skills projects this may be establishing a course or system.
3. Deliver	Project is in place and monitoring and evaluation is in framework to assess if it is achieving its objectives.
4. Legacy	Project has resulted in mainstreaming or improvements to business as usual (impact) that is generated beyond the funded period

Red, Amber, Green

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Inclusive Growth Score

	Definition
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Partnership Working Score

	Definition
1.	Links have been identified with projects in other themes/with regional partners outwith City Region Deal.
2.	Links are being developed with projects in different themes/with regional partners outwith City Region Deal.
3.	Links are being exploited between this project and other themes/with regional partners outwith City Region Deal.

Overall Total			Project Name	2020 - 2021						Comments
Total Budget £000	CRD Grant Total £000	CRD Grant Claimed To Date £000		Grant Allocation £000	CRD Grant Claimed (Q1) £000	CRD Grant Claimed (Q2) £000	Spend to Date (Apr-Oct) £000	Forecast Outturn £000	Forecast vs Allocation Variance £000	
101,047	32,545	32,545	Bayes Centre	0	0	0	0	0	0	Construction start delayed by 2 months due to Covid-19
22,469	22,469	1,459	National Robotarium	13,563	232	227	476	2,383	-11,180	
189,297	57,920	39,749	Edinburgh Futures Institute	14,067	1,509	4,020	6,486	14,067	0	
190,620	79,595	21,064	Edinburgh International Data Facility (was WCDI)	3,641	3,418	223	3,641	3,641	0	
84,610	49,205	2,367	Usher Institute	2,889	194	670	1,330	2,889	0	
42,596	17,366	0	Easter Bush	0	0	0	0	0	0	Delay with Full Business Case due to Covid-19
30,000	10,900	0	Easter Bush Link Road - A701 & A702	327	0	0	0	327	0	
52,003	30,000	0	Food and Drink Innovation Hub	988	0	0	0	200	-788	
49,425	35,000	1,621	Fife Industrial Innovation Investment	2,840	189	0	898	2,840	0	
29,050	15,000	173	Scottish Borders - Innovation Park	3,500	36	57	98	1,000	-2,500	
791,117	350,000	98,978	Total Research, development and innovation	41,815	5,578	5,197	12,929	27,347	-14,468	
25,000	25,000	1,712	Integrated Regional Employability & Skills	3,000	289	366	905	2,878	-122	SG to fund up to £120m to support improvements to the A720 City Bypass for the grade separation of Sheriffhall Roundabout via Transport Scotland Consultants working on the project plan, looking to finalise soon with approval from stakeholders
25,000	25,000	1,712	Total IRES	3,000	289	366	905	2,878	-122	
120,000	120,000	3,991	Sheriffhall Roundabout*	-	57	243	361	-	-	
36,000	20,000	0	West Edinburgh Public Transport Infrastructure	1,183	0	0	0	112	-1,071	
156,000	140,000	3,991	Total Transport	1,183	57	243	361	112	-1,071	
44,990	20,000	0	IMPACT/Dunard Concert Hall	1,000	0	0	0	0	-1,000	JR set aside following mediation. To be redesigned and variation made to planning application.
44,990	20,000	0	Total Culture	1,000	0	0	0	0	-1,000	
263,000	15,000	11,000	Housing Company (Edinburgh Living)**	5,000	748	0	1,470	5,000	0	Separate grant letter from SG Separate letters from SG for individual proposals. The allocation figure is based on the financial plan
50,000	50,000	0	Housing Infrastructure Fund**	12,500	0	0	0	0	-12,500	
313,000	65,000	11,000	Total Housing	17,500	748	0	1,470	5,000	-12,500	
1,330,107	600,000	115,681	Total Programme	64,498	6,672	5,806	15,665	35,338	-29,160	Shortfall of utilising grant funding

Note: Figures in red represent an underspend against the Grant allocation.

Page 4: Research, Development and Innovation
Theme
Data-Driven Innovation

Project	Stage	Last Milestone	Next Milestone	T	B	IG	PW	Comments
Bayes Centre	Deliver	Sep 18: Opening	N/A	G	G	2	2	Building partially re-opens 3 August for priority existing users, subject to appropriate distancing measures.
National Robotarium	Implement	June 2020: Initial base build Stage 4 design is complete.	Jan 2021: Construction to commence (under review based on Supply Chain impact and Govt Guidelines)	A	G	1	1	Construction start delayed to January 2021 due to Covid-19. Completion date now provisionally scheduled for March 2022. Spending profile will be impacted as a result. Academic Leadership now appointed.
Edinburgh Futures Institute	Implement	Start on site	Apr 22: Complete construction	A	G	2	2	A revised handover agreed for Spring 2022. Contractor is back on-site, with appropriate on-site working arrangements in place. Operational staff working from home where possible. Currently assessing further impact on delivery of EFI building and programmes.
Usher Institute	Implement	Sep 19: Approve FBC	Nov 20: Planning application achieved	A	G	1	2	Large number of staff (including SRO) redeployed to respond to COVID-19 outbreak. End user occupation is now expected in August 2023. DataLoch official launched 23 September. Milestone update – planning application now expected Nov 2020.
Easter Bush	Define	Aug 18: Deal agreement	Mar 21: FBC approved by Joint Committee (following TAB approval)	A	G	1	1	Next milestone (bus. case approval) now scheduled for Mar. 2021 in order that on-going road transport challenges can be successfully resolved.
Edinburgh International Data Facility	Implement	Start on site	Nov 20: Building handover	G	G	2	2	Procurement of large equipment is completed and supplier (HPE) appointed. Aim for official building opening early Spring subject to availability of senior official.

T: Timeline; B: Budget; IG: Inclusive Growth score; PW: Partnership Working score (see p.2 for definitions)

**Page 5: Research, Development and Innovation
Theme
Edinburgh Innovation Park (QMU Food and
Drink)**

Project	Stage	LastMilestone	Next Milestone	T	B	IG	PW	Comments
Edinburgh Innovation Park (QMU Food and Drink Hub)	Define		<p>FBC to be submitted December 20 – targeting JC approval March 2021</p> <p>Contract for junction works and tender period November to February/March 2021</p> <p>Commencement of Junction Works March 21</p>	A	A	1	2	<p>The key principles which shall underpin the detailed commercial heads of terms have been agreed between ELC/QMU.</p> <p>This month ELC/QMU continue to focus on the review of critical documentation being the cost plan, project programme and seek to finalise the detailed commercial heads of terms for the Innovation Hub and the delivery of the wider EIP</p> <p>The intention is to commence construction of the Junction works in March 21 – albeit there this will be subject to any response from the tenders and a better understanding as to whether Covid-19 will impact that timeline.</p>

Page 6: Research, Development and Innovation Theme
Projects in Fife and Scottish Borders

Project	Stage	Last Milestone	Next Milestone	T	B	IG	PW	Comments
Borders Innovation Park	Implement	Start of site works for Phase 1.	Site works for Phase 1 ongoing.	A	G	1	1	Site works for Phase 2 have been delayed owing to disruption caused by the Covid-19 pandemic. This issue will be discussed at the November meeting of the Tweedbank Project Board with a view to clarifying the situation going forward. Timescales have therefore been changed for now from green to amber.
Fife Industrial Innovation Investment (Fi3P)	Implement	Project 3 (Kirkcaldy, Dunnikier) – construction commenced.	Q3: Acquisition of Fife Interchange North, Dunfermline Q4: Completion of Flemington Road, Glenrothes	G	G	1	2	Time and budget both now green, due to rationalisation measures to mitigate COVID delays being implemented. The site acquisition at Fife Interchange North, Dunfermline is expected to complete before end of Q3. Construction at Flemington Rd, Glenrothes has re-commenced, with reduced workforce and additional protective measures in place – completion now expected spring 2021. Construction has commenced at Dunnikier Business Park, Kirkcaldy – completion expected Q3 21/22

**Page 7: Integrated Regional
Employability and Skills
Theme (1/3)**

Project	Stage	Last Milestone	Next Milestone	T	B	IG	P W	Comments
IRES Programme	Implement/ Deliver	Benefits Realisation Plan approved at Joint Committee in September 2020 stating thematic outcomes including those for the IRES programme.	Work progressing to align project outcomes with overall IRES Benefits Realisation targets; and reprofile based on Covid impact and available funding.	A	G	2	2	<ul style="list-style-type: none"> IRES Programme Connector has met project leads and is reviewing links / outputs / outcomes across the programme. IRES board last met on 3rd September 2020 where Covid-19 related adaptations to HCI and DDI were approved. New change proposal process put in place to help audit trail and appropriate level of approval confirmed. Health and Social Care Skills Gateway proposal being progressed for consideration at IRES board on 8 December.
Integrated Knowledge System	Implement/ Deliver	Developed ITT (Invitation to Tender) products – product description, technical requirements and Shared Measurement Framework (SMF) briefing doc completed	Publish full tender for first stage of procurement process – European Single Procurement Document (ESPD).	A	G	3	3	<ul style="list-style-type: none"> Management Information System (MIS) Procurement progressing with advice/consultancy to navigate Public Contract Scotland (PCS) and ESPD processes. 2 stage process will allow a negotiated procurement. 20+ organisations have registered an interest in the Prior Information Notice (PIN). GDPR project – Fife Council will upload IKS project details to the SOLAR Knowledge Hub. Looking to get early engagement from Data Protection Officers across region Data analysis (internship) – project outline complete, arranging meeting with Maximise! Leadership to finalised Shared Measurement Framework – regular engagement continues. Paper on Key Questions to be produced.
Labour market analysis and evaluation	Deliver	<p>Agree potential Regional Intelligence hub with partners.</p> <p>Complete Labour Market Toolkit content and prepare for launch, on SDS' website.</p>	<p>Further meeting of RIH group and agree scope of work around COVID research.</p> <p>Launch labour market toolkit on SDS' website.</p> <p>Complete procurement for cross-cutting skills research.</p>	G	A	2	1	<ul style="list-style-type: none"> Work developing materials for the Labour Market Toolkit is nearing completion. Initially will be hosted on SDS' corporate site under 'What We do/Skills Planning' with links to partners' websites/service offers. Two workshops run with internal / external partners to refine before Nov launch. An initial meeting to discuss a potential Regional Intelligence hub took place on 29th October with Local Authorities, DWP, SFC, and SDS. It was believed that a new RIH could initially focus on key immediate issues such as COVID-19 or Brexit. A further workshop is being scheduled. Procurement is now underway for cross-cutting research into the skills needs of the financial services; health and social care and construction sectors. Anticipate starting in late November and running through to late January 2021.

T: Timeline; B: Budget; IG: Inclusive Growth score; PW: Partnership Working score (see p.2 for definitions)

**Page 8: Integrated Regional
Employability and Skills
Theme (2/3)**

Project	Stage		Next Milestone	T	B	IG	PW	Comments
Integrated Employer Engagement	Implement	Enhanced Employer fund launched, applications scored & funds allocated. Community Benefits (CB) 'wish-list portal' business case drafted with consultation; and CB work on Robotarium & Granton waterfront	Employer fund to reopen for Midlothian & West Lothian to allow full allocation in those areas. All payments to be completed. Specification to be agreed for CB wish-list portal, Prior Information Notice (PIN) to be placed on Public Contracts Scotland. Site created by April 2021. Framework to be designed & training providers confirmed for Fife Care Training Academy.	A	G	2-3	2-3	<ul style="list-style-type: none"> Covid19 Jobs support continues including dedicated job sourcing. https://c19jobs.org/ has had c.21,000 unique visitors, c108,000 site views, 2,573 vacancies advertised from 700+ employers. Training offers added. Employer fund operated in early October. Good quality applications -173 received, 61 grants awarded. £59k allocated out of £77k. Undersubscribed in West Lothian & Midlothian so reopening there in November with Midlothian fully allocated and next steps being agreed in West Lothian. First point of contact for cross regional recruitment opportunities at Fort Kinnaird through retail rapid response programme, supporting a number of retailers unexpectedly increasing staff levels. Project now supported over 200 jobseekers with 19 verified job outcomes. Engagement with Fife Employers complete to identify opportunities and job openings to support a DWP SWAP (Sector based work academy programme) led by IEE. Consulting with training providers in Fife & Edinburgh for January pilot.
Intensive Family Support	Implement/Deliver	Continued roll out of staged delivery – engagement started in East Lothian, Edinburgh Midlothian and Fife. In latter 3 families engaged. Scottish Borders and West Lothian delivery in development – recruitment underway. Publication of press releases.	Community of Practice (CoP) meeting to be held in December 2020 to consider support family support and advice elements of the service. Meeting with Scottish Borders scheduled to discuss service progress. Scotsman Podcast release.	G	G	2	2	<ul style="list-style-type: none"> Project delivery activity has begun in East Lothian, Edinburgh, Midlothian and Fife. West Lothian and Scottish Borders activity undertaken developing service – recruitment period. IFSS press releases published - national overarching plus tailored local. Ongoing IFS caseworkers undertaking training for IFS Information Management Software. Supporting development of IFSS services. Continued building of relationships across services via CoP. Meeting with IFS service managers to be held to secure involvement with IKS intern project.

T: Timeline; B: Budget; IG: Inclusive Growth score; PW: Partnership Working score (see p.2 for definitions)

**Page 9: Integrated Regional
Employability and Skills
Theme (3/3)**

Project	Stage	Last Milestone	Next Milestone	T	B	IG	PW	• Comments
Housing and Construction Infrastructure (HCI) Skills Gateway	Implement	Engage industry with £70k post-Covid recovery MSc opportunity. Successful leveraging of ETP Doctorate funding for net zero future housing research.	Continue progress with autumn delivery of HCI Short Courses, FE Partner Upskilling, Covid adaptations spring / summer 2020 activity plan.	A	G	1	2	<ul style="list-style-type: none"> Further advanced skills development opportunities in development with Timber TED (Technology Engineering & Design) -external partner meeting scheduled 11 November. Updated communications plan underway, with CSIC designated as Hub for learning materials to be launched January 2021. £70k Post-Covid MSc launched with coverage in <i>Scottish Construction Now</i>. Revised DEC (Design Engineer Construct) bid to be work-shopped on 9 November. 2021 beX (Build Environment Exchange) student funding initiatives in planning stage.
Data-Driven Innovation (DDI) Skills Gateway	Implement	Roll out of Knowledge Sharing community activities. Commence delivery in Colleges. Engagement with Scotland IS on e-placement programme.	Run first Live Lesson for school pupils. Publish Learner and Teacher Guides for NPA (National Progression Award) in Data Science.	A	G	2	2	<ul style="list-style-type: none"> Sub group of DDI SG Advisory Board formed to help promote take up of NPA in Data Science for next academic year. Consultation sessions taken place with Financial Services and Health and Social Care sector reps on Data Skills framework. Presentation to SDS Digital Technologies Working Group took place on 15 October. Positive feedback received and a number of industry leads being followed up on Engagement with SDS on Fast Track programme – looking to plug data skills gaps for those entering technical roles across the sector. Staff development commenced in Colleges for Big Data module to be delivered across a number of HN programmes. Will pilot data adoption training course for SMEs and Third Sector organisations.
Workforce mobility	Implement	Meetings held across all 6 partner authorities and partners. Workforce Mobility Steering group on 05/11/20. Work highlighting local transport capacity and Covid-19 operator funding.	IRES Board Presentation December 2020 - review/approval of Steering Group recommendations of next steps and project structure.	G	G	1	2	<ul style="list-style-type: none"> Meetings continue to take place across all 6 partner authorities and partners. Workforce Mobility Steering Group meeting well attended. Working towards an update to the IRES programme board in December 2020. Created pilot of data gathering in South of Scotland that once refined will be requested across the 6 regions. Bus Providers engaged with to provide COVID updates to be passed to Employment & Skills partners where the real time information is not available. Steering Group approved next steps and project structure. IRES Board review/approval of Steering Group recommendations of next steps and project structure.

T: Timeline; B: Budget; IG: Inclusive Growth score; PW: Partnership Working score (see p.2 for definitions)

Page 10: Transport Theme

Project	Stage	Last Milestone	Next Milestone	T	B	IG	PW	Comments
A720 Sheriffhall	Define	Consultation on draft orders closed 31 January 2020. Transport Scotland is currently considering the responses.	Ongoing statutory process and drafting of responses to representations.	G	G	1	1	<p>Transport Scotland provided an update on Sheriffhall to the Joint Committee at the meeting on 7 August 2020.</p> <p>A Technical workshop was held with City Deal partner officers on 6 August 2020 to present and discuss the options considered as part of the review in relation to active travel and public transport provision whilst not creating additional impacts for local landowners, residents and businesses.</p> <p>Following the workshop, positive feedback was received from partners (City of Edinburgh Council and Midlothian Council) with specific clarification sought from the City of Edinburgh Council (CEC) on technical aspects of the review work. Transport Scotland issued responses to both partners on 5 October 2020. This included a substantive response to CEC on each of the individual points raised and a reply is awaited from CEC.</p> <p>Transport Scotland continue to provide quarterly technical and spend updates as part of the City Deal reporting process. Last update provided: 20/11/20</p>
West Edinburgh	Define	Appointment of Transportation and Engineering Consultants Jacobs to deliver the next stage of the project.	Permission being sought from SG/TS for drawdown on advance/preparatory business case costs to be shared proportionately between the funders (TS/CEC).	G	G	1	2	<p>£36m of funding identified (£20m from SG to support public transport infrastructure improvements) and £16m from City of Edinburgh Council plus contributions from the private sector and developers (TBC).</p> <p>In 2019, CEC developed a model to further prioritise the measures set out in the 2016 West Edinburgh Transport Appraisal (which amounted to £108m inc. optimism bias), with an emphasis on public transport and active travel prioritisation. Joint Committee have approved the appointment of Jacobs to execute Stage 1 of the project delivery plan. This will include further feasibility of proposals, developing outline designs, refining the current business case and updating the West Edinburgh programme delivery plan accordingly (including financial profiles)).</p> <p>Agreement on funding between CEC and Transport Scotland has been agreed and Stage 1a will commence before Christmas 2020.</p>

Project	Stage	Last Milestone	Next Milestone	T	B	IG	PW	Comments
Dunard Centre	Define	Project taken off pause following agreement to dispose of judicial review against CEC.	Variation to planning application.	A	A	2	2	Judicial Review set aside following successful mediation. Concert hall to be redesigned and variation made to planning application in spring 2021, and full business case thereafter.

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Project	Stage	Last Milestone	Next Milestone	T	B	IG	PW	Comments
Affordable housing	Deliver & Define	Collate regional SHIP.	SHIP leads meeting early 2021 to explore collaboration opportunities on 21/22 programme.	A	A	1	2	<ul style="list-style-type: none"> Maintaining record level of delivery with 2019/20 in terms of number of approvals, site starts, completions and spend
Strategic sites	Implement & Define	Site Leads meeting 9 Nov.	Dunfermline OBC – March 2021. Site Leads meeting 11 Jan.	A	A	1	1	<ul style="list-style-type: none"> Outline Business Cases for sites are at different stages of development. Regular leads meetings now established to explore challenges, innovation and shared learning from business case development.
Innovation & skills	Implement	ESESCR Deal Home Demonstrator has secured funding from Scottish Gov.	Establish regional workstream looking at standardisation.	A	A	1	2	<ul style="list-style-type: none"> Demonstrator project will look at standardised housing types, procurement and delivery models to increase offsite manufacturing across the city region.
Infrastructure, funding and land assembly	Define	Develop proposal for regional infrastructure forum.	Proposal to ensure alignment with IRSS and emerging RGF.	A	A	1	1	<ul style="list-style-type: none"> Forum proposal to be developed in line with the recently published Interim Regional Spatial Strategy and emerging Regional Growth Framework ahead of a initial meeting to test appetite of partners and infrastructure providers.
Housing company	Deliver	Homes under construction across various sites.	Ongoing Delivery.	G	G	1	2	<ul style="list-style-type: none"> The City of Edinburgh Council and Scottish Futures Trust will continue to share learning and financial models with partners, to explore regional delivery models.

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