Appendix 2

MC03 Business Transformation Programme

Report Type: Risks Report Report Author: Zoe Graham Generated on: 10 January 2014



MC03-01 Strategic Direction

Risk Code	Risk Identification	Ownership Managed by	Risk Control Measures	Likelihood	Impact	Risk Evaluat ion
MC03-01	Programme fails to have a clear strategic direction and Transformation projects progress without approved Project Definition Documents in place. Failure to address this risk could impede programme and impact on delivery of target savings.	Nancy Brown	Business Transformation Strategy (revised & approved Summer 2011) Programme Plan Internal Governance PDD/Strategy Document/Project Plans	2	4	•
Linked Actions Code	Linked Action	Linked Actions Latest Note		Assigned to	Due Date	Status
MC03-01-01(A)	Progress outputs of gap analysis exercise.	14.11.19 - Action complete		Sheona Chalmers	22-Jun-2012	Ø
MC03-01-02(A)	BTB approval of Business Services PDD	28.02.13 – Action closed BTB on 25 Feb 13 agreed a PDD was not necessary on the assurance all future and current BS Projects have approved PDDs in place. BTB agreed potential impact of risk was manageable and agreed to accept risk.		Zoe Graham	14-Jan-2013	Ø
MC03-01-03(A)	Clarity around future transformation programme of activity.	20.11.13 - Off target risk now evaluated as High due to the lack of direction and action to progress the agreed 7 strands of transformation activity. The 7 strands were identified by the Strategic Leadership Group to help close the 2014/15 budget gap and deliver 2015/16 and 2016/17 savings. An outline of the programme was presented and endorsed at September Council. Project Sponsors, Project Leads, and the sequential programming of the 7 strands outstanding.		Zoe Graham	01-Oct-2013	8

Example Only

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