



Thursday, 8th February 2024, 14:00-16:00

Midlothian Integration Joint Board (IJB) Strategic Commissioning Plan 2025-40 Update

Item number: 5.5

Executive summary

This report sets out the actions and progress to date in relation to the development of Midlothian Integration Joint Boards new Strategic Commissioning Plan for 2025-40.

The Public Bodies (Joint Working) (Scotland) Act, 2014 places a duty on Integration Authorities to plan and direct delegated health and social services through the development of a Strategic Commissioning Plan. Integration Authorities must develop strategic proposals and ask the Strategic Planning Group to consult and develop these in the development of a Strategic Commissioning Plan.

Between September and November 2023, a first stage consultation was undertaken to review and feedback on the current Strategic Commissioning Plan 2022-2025 and explore the hopes and ambitions of people and communities, delegated services, partner organisations and Third and Independent Sector partners. Over 150 individuals, services, and organisations took part, and a thematic analysis was completed to highlight key recurring themes.

On 18th January 2024, the Midlothian HSPC Planning and Performance Teams led a Midlothian IJB Development Session to establish the strategic proposals for 2025-40.

Members are asked to:

- Review the initial proposals generated in the IJB Development session on 18th January 2024,
- Provide any feedback or proposed amendments, and
- Formally adopt these proposals and commission the Strategic Planning Group to consult on expand on these proposals to develop the first draft of a new Strategic Commissioning Plan for 2025-40.

Midlothian Integration Joint Board

Midlothian Integration Joint Board (IJB) Strategic Commissioning Plan 2025-40 Update

1 Purpose

- 1.1 This report sets out the actions and progress to date in relation to the development of Midlothian Integration Joint Boards new Strategic Commissioning Plan for 2025-40.

2 Recommendations

- 2.1 As a result of this report, Members are asked to:
- Review the initial proposals generated in the IJB Development session on 18th January 2024,
 - Provide any feedback or proposed amendments, and
 - Formally adopt these proposals and commission the Strategic Planning Group to consult on expand on these proposals to develop the first draft of a new Strategic Commissioning Plan for 2025-40.

3 Background and main report

- 3.1 The Public Bodies (Joint Working) (Scotland) Act, 2014 places a duty on Integration Authorities to plan and direct delegated health and social services through the development of a Strategic Commissioning Plan. Integration Authorities must develop strategic proposals and ask the Strategic planning group to consult and develop these in the development of a Strategic Commissioning Plan.
- 3.2 The Public Bodies (Joint Working) (Scotland) Act requires stakeholders to be fully engaged in the preparation, publication, and review of the plan, in order to establish a meaningful co-productive approach. Integration Authorities are required to deliver progress towards the 9 National Health and Wellbeing Outcomes, and achieve the core aims of integration to;
- improve quality and consistency of services for people who experience services, their family and carers,
 - provide seamless, integrated, quality health and social care services for people in their homes, or in a homely setting, and
 - ensure resources are used effectively and efficiently to deliver services that meet the needs of people with long term conditions and often complex needs.

- 3.3 Following receiving the support of the Board, officers of Midlothian HSCP established a project team in August 2023 to oversee the process of developing a new Midlothian IJB Strategic Commissioning Plan.
- 3.4 Between September and November 2023, a first stage consultation was undertaken to
- review and feedback on the current Strategic Commissioning Plan 2022-2025
 - explore the hopes and ambitions of people and communities, delegated services, partner organisations and Third and Independent Sector partners.
- 3.5 Over 150 individuals, services, and organisations took part, and a thematic analysis was completed to highlight key recurring themes.
- 3.6 On 18th January 2024, the Midlothian HSCP Planning and Performance Teams led a Midlothian IJB Development Session to establish the strategic proposals for 2025-40. Information from the consultation alongside the evidence base, local, and national data were presented for the Boards consideration. A discussion and decision-making process was undertaken culminating in the identification of the priority proposals.
- 3.7 The following statements describe a combination of the 7 main proposals and key themes from discussion:
- “Good lives, lived well” and “People first, not services”,
 - Ensure we are better guests in the lives of people and communities, understanding and planning to keep pace with our changing population,
 - Communicate well, and ensure people and communities have access to honest and realistic information about both their role in health, wellbeing, and wellness, and our available service offers and supports,
 - Develop and redesign our services with people and communities to not only hear what matters most to people, but intentionally take action towards making those ambitions a reality,
 - Improve access to our service offers and supports especially when people are living with more than one condition or social care need, and increase our focus on prevention, wellness, and wellbeing,
 - Ensure our plans support the prevention of all unnecessary hospital admissions and people being in hospital for longer than necessary, and
 - Working together to ensure people can live in the place of their choosing for longer, including at the end of their life.
- 3.8 The Board is now requested to consider these proposals, adopt these as initial proposals, and formally request the Strategic Planning Group to undertake further consultation and development of a first draft of the next Strategic Commissioning Plan.

4 Policy Implications

- 4.1 There are no implications for policy as a direct result of this report.

5 Directions

- 5.1 There are no implications for Directions as a direct result of this report.
- 5.2 However, the development of a new Strategic Plan will involve the alignment of strategic financial and workforce plan, and inevitably impact on the Directions issued by Midlothian IJB to both NHS Lothian and Midlothian Council in the future.

6 Equalities Implications

- 6.1 There are no implications for people with protected characteristics as a direct result of this report.
- 6.2 However, an initial assessment of Place and a full Integrated Impact Assessment is planned once a skeleton draft of the Strategic Commissioning Plan 2025 -2040 is developed. An integrated impact assessment is considered a vital action to ensure that equality can be advanced through the identification of any unintended negative consequences for people with protected characteristics.

7 Resource Implications

- 7.1 There are no implications for Best Value as a direct result of this report.

8 Risk

- 8.1 The risk of not approving proposals or commissioning the Strategic Planning Group to undertake further consultation and development is the inability to meet the required legislative timeline for reviewing the IJBs Strategic Commissioning Plan. With limited opportunities for Board review, and a timetable of Board and Committee meetings set over a year in advance, any delay is likely to cause significant additional delay to the overall process.

9 Involving people

- 9.1 Board members, officers of the HSPC, services, partner organisations, and people and communities have been involved in the process to establish these proposals. Ongoing engagement and consultation continue in addition to plans for a large-scale public consultation on the final draft from September 2024.

10 Background Papers

- 10.1 None

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Appendices: N/a.