



Directions

Item number:	5.6
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Executive summary

This report provides a summary of the progress made by Midlothian Council and NHS Lothian in delivering the Directions set by the IJB for 2016-17. These Directions were intended to provide further clarity about the key changes which need to be made in the delivery of health and care services in Midlothian as laid out in the Strategic Plan.

Board members are asked to:

- 1. Note the progress made in achieving the Directions outlined in appendix 1***
 - 2. Consider whether any follow-up communication is required with Midlothian Council and NHS Lothian***
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Directions

1. Purpose

This report summarises the progress made in meeting the Directions issued to NHS Lothian and Midlothian Council on 31st March 2016.

2. Recommendations

- 2.1 Note the progress made in achieving the Directions outlined in appendix 1
- 2.2 Consider whether any follow-up communication is required with Midlothian Council and NHS Lothian

3. Background and main report

- 3.1 The [Midlothian Strategic Plan 2016-19](#) outlines the direction of travel for the development of health and social care services in Midlothian. In many areas the Plan is described at a high level to allow further work to be undertaken with key partners about how to achieve the desired changes outlined in the Plan –for example reducing reliance on acute hospitals and care homes through strengthening Primary Care and community –based services.
- 3.2 The Strategic Planning Group maintains an overview of the progress being made in the delivery of the Strategic Plan.
- 3.3 NHS Lothian and Midlothian Council have been asked to develop and implement detailed action plans which enable the direction of travel outlined in the Strategic Plan. A Transformation Board has been established which oversees the implementation of these action plans.
- 3.3 The Public Bodies (Joint Working) (Scotland) Act 2014 not only places a duty on Integration Authorities to develop a Strategic Plan for integrated functions and budgets under their control but includes a requirement for IJBs to issue Directions to one or both of the NHS Board NHS Lothian and the Local Authority. These Directions are intended to highlight specific changes which need to be put in place to implement the Strategic Plan.
- 3.4 Midlothian IJB approved a Directions Policy on 1^{0th} December 2015. This policy noted that monitoring systems for the delivery of Directions will be required by the IJB and by NHS Lothian and Midlothian Council.

- 3.5 The IJB issued Directions on 31st March 2016. In their formal response to these Directions NHS Lothian sought clarification on a number of issues. As a result it was agreed to establish monthly meetings with NHS Lothian Associate Director of Strategic Planning to ensure ongoing effective communication regarding the implementation of these Directions.
- 3.6 Progress against the Directions is outlined in appendix 1. Good progress is being made in relation to the development of complex care housing and support; the expansion of wellbeing services; and the provision of mental health advice services. While timescales have slipped, plans for the reprovision of Liberton Hospital beds to Midlothian Community Hospital and enhanced community services are clear and robust. The provision of care home and care at home services have proved particularly difficult in the first 6 months of the year with a serious impact on delayed discharge.
- 3.8 In addition a new Direction was issued to Midlothian Council to undertake a full review of care at home. This followed the report taken in private at the IJB Meeting on 18th August 2016

4. Policy Implications

- 4.1 The requirement to issue Directions was considered and agreed by the IJB on the 10th December 2015 when a local policy was agreed.

5. Equalities Implications

- 5.1 The Strategic Plan has as one of its key objectives a commitment to address health inequalities. The Strategic Plan itself was subject to an Equality Impact Assessment on the 8th February 2016 and further changes were made to the Strategic Plan as a consequence.

6. Resource Implications

- 6.1 The resource implications of the Direction are specified within the individual template outlining the details of each Direction.
- 6.2 It is acknowledged that the financial context is a complicated one. The process for decision- making about the allocation of hospital (set-aside) and hosted services to each of the Lothian IJBs is complex and not yet complete. More generally the challenges facing both NHS Lothian and Midlothian Council in trying to meet increasing demand with reducing budgets will be equally felt by the IJB in planning how to deliver health and social care services in Midlothian.

7 Risks

- 7.1 There are a range of risks associated with the establishment of the IJB and these are considered in a separate report on the agenda. The risk attached to the Directions issued by Midlothian IJB, are that they are not yet specific enough to ensure delivery. This risk will be managed through the Strategic Planning Core Group (Transformation Board) which will monitor closely the progress being made in these key areas of service redesign. Regular meetings involving the Associate Director of Strategic Planning in NHS Lothian ensure good communication and ongoing clarification about the Directions.

8 Involving People

- 8.1 The development of the Strategic Plan was underpinned by an extensive consultation and engagement programme with both staff and the public. The Directions flow from the Strategic Plan and have not been subject to a further process of 'involving people'.

9 Background Papers

None

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Appendices:	Appendix 1 – Directions Update
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