

Midlothian Integration Joint Board



Thursday 16th March 2017 at 2.00 pm

2017-18 Delivery Plan for Health and Social Care

Item number: 4.2

Executive summary

The report introduces and seeks approval for the attached 2017-18 Delivery Plan. This Plan is based upon the Strategic Plan 2016-19 providing an update on progress in 2016-17 and the key actions planned for 2017-18

Board members are asked to:

- 1. Approve the Delivery Plan and the proposal to compile and circulate summary version.*
 - 2. Note the link to the accompanying report on the agenda relating to Directions for 2017-18*
-

2017-18 Delivery Plan for Health and Social Care

1. Purpose

- 1.1 The report summarises the development of 2017-18 Delivery Plan. This Plan reports on the progress made in implementing the 2016-19 Strategic Plan and summarises the specific actions planned in 2017-18.

2. Recommendations

- 2.1 To approve the 2017-18 Delivery Plan
- 2.2 To agree to the preparation of a summary version.

3. Background and main report

3.1 Development of Strategic Plan 2016-19

- 3.1.1 Stakeholder Engagement: During 2014 an extensive programme of consultation and engagement was undertaken with the public; staff; the voluntary sector; and independent providers of health and social care. This programme sought to gather opinions about the quality and design of local services.
- 3.1.2 Assessment of Need: A Joint Strategic Needs Assessment was developed using a variety of expert opinion, routinely available data and comparison with other areas, to build up a picture of the health issues affecting the Midlothian population
- 3.1.3 Strategic Planning Group: The regulations prescribe the need for the IJB to establish such a group with wide representation. The Midlothian group meets regularly and is chaired by Professor Alex McMahon Director of Strategic Planning in NHS Lothian.
- 3.1.4 Content of Plan: The Plan covers a wide range of issues and services and is inevitably quite lengthy. It was not possible to cover in depth the plans to develop or redesign these services but specific plans exist which can be accessed for more detailed information on issues such as services for older people or for unpaid carers.
- 3.1.5 Implementation: Finding ways of translating the Plan into tangible changes is crucial. The Midlothian IJB issues a set of Directions to NHS Lothian and Midlothian Council in March 2016. A progress report was considered by the Board at its October 2016 meeting. New Directions will be issued for 2017-18 and these are outlined in a separate report. Alongside this a senior level Transformation Board was established to oversee the wide range of service work being undertaken.

3.2 Development of a 2017-18 Delivery Plan (see Appendix1)

- 3.2.1 Purpose: The development of a 2017-18 Plan is intended to ensure that whilst the overall direction of the Strategic Plan is still appropriate, our redesign plans are being adjusted in light of new challenges and opportunities.
- 3.2.2 Layout: The Delivery Plan is written in such a way as to be stand alone; it does not require the reader to go back to the overarching Strategic Plan. A brief summary of levels of need and key policies is provided section by section. There is then a summary of the progress made in 2016-17 followed by a brief account of the main actions planned during this coming year.
- 3.2.3 Key Issues: The Plan covers a wide range of issues and all the planned actions are intended either to improve the quality of life of service users or make better use of limited resources. The issues of greatest priority are:
- i. Increasing the capacity and managing the demands upon Primary Care
 - ii. Reducing the use of acute hospitals particularly in relation to delayed discharge and preventable admissions
 - iii. Improving mental health wellbeing given the high levels of prescribed medication and the links to offending and substance misuse
 - iv. Reducing the cost of Learning Disability services
 - v. Strengthening the multi-agency approach to Health Inequalities

4 Policy Implications

- 4.1 The Public Bodies (Joint Working) Act requires the IJB to prepare a Strategic Plan laying out how it plans to deliver the key health and care outcomes for the Midlothian population.

5 Equalities Implications

- 5.1 One of the key sections and main objectives of the Plan is to address, more effectively, the Health Inequalities experienced by people in Midlothian. A rapid impact assessment will be undertaken in March to consider how best to ensure the implementation of the Plan in a way which ensures there are no unintended adverse implications for equality groups

6 Resource Implications

- 6.1 The delivery of the Strategic Plan is not dependent on new resources but rather a redistribution of the total resources available to the partnership-approximately £111m per annum. However it must be acknowledged that shifting resources from hospital and care home provision to community based services and placing more emphasis on prevention will be even more challenging in light of the financial constraints facing health and social work. Nevertheless the IJB has been given the responsibility of bringing about a transformation of services to ensure that in the longer term the needs of the growing and ageing population can be met.

7 Risks

- 7.1 There is a risk that, as a result of the financial pressures facing both NHS Lothian and Midlothian Council, the capacity to support preventative services will be jeopardised. Similarly the continuing pressures on the Acute Hospital services will make it very challenging to shift resources from there to strengthen community based services.

8 Involving People

- 8.1 The development of this Plan has taken account of feedback from the public through such forums as the Hot Topics Group and from the Strategic Planning Group and Joint Planning Groups involving users, carers and the voluntary sector.

9 Background Papers

Appendix 1 2017-18 Delivery Plan

AUTHOR'S NAME	Tom Welsh
DESIGNATION	Integration Manager
CONTACT INFO	0131 271 3671 tom.welsh@midlothian.gov.uk
DATE	3/3/2017
