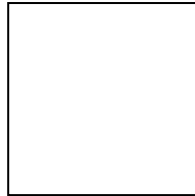


CORPORATE MANAGEMENT TEAM
16 July 2012



CORPORATE RISK BAROMETER

Purpose: Overview of likelihood x impact across 12 corporate risks

Likelihood and Impact are calculated using the attached Risk Scoring Methodology

Risk	Likelihood NB: Refer to the risk scoring methodology)	Impact	Current Risk Score
People	Medium	Moderate Boxes 13-16,18:- <ul style="list-style-type: none"> • financial loss in health and safety • some reputation damage across all sub-risks; • could be physical harm to employees; • could be disruption to services • could be opportunities missed 	13
Governance & Standards in Public Life	Medium	Moderate Boxes 13-14, 16:- <ul style="list-style-type: none"> • fines and other expense; • reputation damage; or • disruption to services 	13
Customers & Performance	Medium	Moderate Boxes 14, 16 and 18:- <ul style="list-style-type: none"> • reputation damage; • disruption to services; or • missed opportunities 	13
Internal Control Environment	Medium	Moderate Boxes 13, 14, 16 and 18: <ul style="list-style-type: none"> • financial loss through fraud and waste; • reputation damage; • disruption to services; and • missed opportunities 	13
Balancing Budgets in future years/financial stewardship	Medium	Moderate Boxes 13, 14, 16, 18 and 19:- <ul style="list-style-type: none"> • Impact on finances: • Reputation, disruption to services; and • Missed opportunities 	12
Emergency Planning and Business Continuity	Medium	Moderate Boxes 13-17:- <ul style="list-style-type: none"> • Financial censure; • Reputation damage; • Disruption to services through slow recovery from an incident; • Physical harm to citizens 	13
Corporate Policies and Strategies	Medium	Moderate Boxes 13-14, 16:- <ul style="list-style-type: none"> • Impact on finances; • Reputation damage; or • Disruption to services 	13

Corporate Change and Transition	Medium	Moderate Boxes 14,16,18 and 19:- <ul style="list-style-type: none"> • Impact on finances through slow savings realisation • Reputation damage; or • Disruption to services 	13
Legal & Regulatory Compliance	Medium	Moderate Boxes 13-17:- <ul style="list-style-type: none"> • Fines and censure; • Reputation damage; • Harm to employees; • Disruption services; and • Harm to the environment 	12
Procurement	Medium	Moderate Boxes 13-14,16 and 18:- <ul style="list-style-type: none"> • Impact on finances through slow savings realisation; • Reputation damage; • Disruption to services; and • Missed opportunities 	12
Asset Condition	Medium	Moderate Boxes 13, 16, 17:- <ul style="list-style-type: none"> • Impact on finances through 'repair and make do' approach; • Disruption to services; and • Harm to the environment 	13
Welfare Reform Bill	High	Major Boxes 20 and 22:- <ul style="list-style-type: none"> • Reputation damage • Disruption to services 	17