#### RISK REGISTERS RISK SCORING METHODOLOGY

#### CMT 16 July 2012 APPENDIX C

Remembering that risk assessment is made up of 2 variables - Likelihood and Impact

### VARIABLE 1 - LIKELIHOOD

### 3 – High Risk

- Certain to happen
- Not absolutely certain to happen but very strong likelihood

# 2 – Medium Risk

- Has happened before, but intermittently
- Mixed opinion on whether it could happen

# 1 – Low Risk

- Has never happened before
- Highly unlikely to happen

# VARIABLE 2 - IMPACT

Each risk exposure should choose one or more of the boxes to interpret the impact and severity.



Impact/Problem	Financial Loss/Leakage– in terms of affecting the Council's overall financial position	Reputation (this includes serious ultra vires/reputation episodes)	Harm to People – Employees or the Public	Disruption to Services/Objectives/Major Projects	Harm to Environment	Missing Opportunities
Insignificant	Box1	Box 2	Box 3	Box 4	Box 5	Box 6
	None	Overnight but transient news which will fade away and leave no permanent damage	No injury/harm to any person	Hardly any impact at all Previous ground easily recovered	No harm	Very marginal had opportunity been taken
Minor	Box 7	Box 8	Box 9	Box 10	Box 11	Box 12
	Less than £100k and likely to be a one-off	Short-term reputation at stake but will pass shortly	First aid treatment, Non permanent harm up to 1 month	Minor impact on service, project, legislative and corporate objectives Will take a month to recover previous ground	Little harm and can be easily cleaned up	Would have helped but only marginal
Moderate	Box 13	Box 14	Box 15	Box 16	Box 17	Box 18
	Between £100k and £1m but there could be some delays in stemming the leakage	Some mid-term reputation embarrassment which will pass in time	Medical treatment required. Semi-permanent harm up to a year.	Services can operate but at reduced capacity with some inefficiencies Statutory and corporate duties barely met	Some harm which can be rectified over a medium period of time	Opportunity grasped would have been very useful
				Will take 1 month to 6 months		
Major	Box 19	Box 20	Box 21	to recover previous ground Box 22	Box 23	Box 24
	Major loss of between £1m and £5m with possible ongoing leakage	Serious damage for a while which will have some lasting impression of	Extensive injury, major permanent harm	Significant impact on service provision and statutory and corporate duties	Serious harm which will take time to rectify	Opportunity that only comes around every now and then and will

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		Midlothian		Could take between 6 months to a year to recover previous ground		have to wait
Critical	Box 25 Over £5m with possible ongoing leakage	Box 26 National news Watchdog criticism Government step- in.	Box 27 Immediate death or probable death	Box 28 Unable to function, inability to fulfil obligations, especially statutory and corporate.	Box 29 Severe harm and scarring. Censure high. Take a long time	Box 30 Will have a lasting impact on the Council, from which it will take a
				Could take over a year to recover previous ground	to recover	long time to recover