

# Midlothian Integration Joint Board



**Thursday 21<sup>st</sup> September 2023, 14:00-16:00**

## **IJB Directions Half Year Report**

**Item number: 4.4**

### **Executive summary**

---

The purpose of this report is to update the IJB on the half-year status of progress towards the Midlothian IJB Directions issued for 2023/24.

IJBs, Health Boards and Local Authorities have a legal obligation to both issue and monitor the effectiveness of Directions as described in the Public Bodies (Joint Working) (Scotland) Act 2014.

Directions are how the IJB action their strategic plan to achieve their aims. Midlothian IJB Directions for 2023-24 were issued to the Chief Executives of Midlothian Council and NHS Lothian on the 31<sup>st</sup> March 2023.

To support clear reporting of progress against Directions, this report has been provided on a new template in Appendix 1. The six-month update provides assurance on the process measures undertaken by the HSCP to ensure that adequate progress is being made.

The full year report will be provided at the Midlothian IJB on 15<sup>th</sup> February 2024, following Midlothian HSCP scrutiny of progress towards Service Objectives, and ultimately, Midlothian IJB Directions.

The report outlines each Direction, measure, current status and data source.

#### **Members are asked to:**

- Note the level of assurance provided against the process measures.

# Midlothian Integration Joint Board

## IJB Directions Half Year Report

### 1 Purpose

---

- 1.1 The purpose of this report is to update the IJB on the half-year status of progress towards the IJB Directions issued for the financial year 2023/24.

### 2 Recommendations

---

- 2.1 As a result of this report, Members are asked to:
- Note the level of assurance provided against the process measures (Appendix 1).

### 3 Background and main report

---

- 3.1 IJBs, Health Boards and Local Authorities have a legal obligation to both issue and monitor the effectiveness of Directions as described in the Public Bodies (Joint Working) (Scotland) Act 2014.
- 3.2 Directions are how the IJB action their strategic plan to achieve their aims. Directions are also an important part of governance and accountability between the IJB, the Health Board and the Local Authority. They are the legal basis on which the Health Board and the Local Authority deliver services that are under the control of the IJB. They are also a legal record of Health Board and the Local Authority responsibility in relation to audit, finance, and decision-making.
- 3.3 Midlothian IJB Directions for 2023-24 were issued to the Chief Executives of Midlothian Council and NHS Lothian on 31<sup>st</sup> March 2023.
- 3.4 To support clear reporting of progress against Directions, this report has been provided on a new template in Appendix 1. The six-month update provides assurance on the process measures undertaken by the HSCP to ensure that adequate progress is being made.
- 3.5 Following the Board's decision to take a more strategic approach, many of the target dates for Directions 2023/24 were set for January 2024. To support meaningful measurement, and avoid any over-reliance on incomplete data, this part-year status update focuses on the identification of process measures with a reporting date of July 2023.
- 3.6 During 2022-23 planning support tools were designed to enable a consistent approach to operational planning. This allowed services to describe their activity-based contribution to operational objectives, and provide the HSCP with assurance of their contribution to activity designed to achieve the strategic ambitions of the Directions issued by Midlothian Integration Joint Board. This significant undertaking

for services has provided a framework to plan in a consistent and transparent way, aligned to Midlothian IJB Directions.

- 3.7 This update highlights the importance of encouraging services to think and plan in an integrated way, to provide governance, assurance, and to connect strategy to operations in a way that is meaningful and measurable.
- 3.8 Whilst some variation in progress against process measures can be observed, the update demonstrates several areas where there is evidence of clear alignment between service objectives and Midlothian IJB's Directions 2023/24.
- 3.9 The full year report will be provided at the Midlothian IJB on 15<sup>th</sup> February 2024, following Midlothian HSCP scrutiny of progress towards Service Objectives, and ultimately, progress towards the ambitions of Midlothian IJB's Directions for 2023/24.

## **4 Policy Implications**

---

- 4.1 There are no policy implications arising from this report.

## **5 Directions**

---

- 5.1 This report has implications for all current and any future Directions.

## **6 Equalities Implications**

---

- 6.1 There are no specific Equalities Implications from this report. Health and Social Care Partnership programmes that relate to Directions and the Strategic Plan are subject to individual Integrated Impact Assessments (IIAs).

## **7 Resource Implications**

---

- 7.1 There are no direct resource implications from this report.

## **8 Risk**

---

- 8.1 IJBs, Health Boards and Local Authorities have a legal obligation to issue and monitor the effectiveness of Directions as described in the Public Bodies (Joint Working) (Scotland) Act 2014. Not complying will pose legislative risks and it will be more difficult for the IJB to undertake its duties related to accountability and good governance.

## **9 Involving people**

---

- 9.1 N/a.

## **10 Background Papers**

---

- 10.1 No background papers.

<b>AUTHOR'S NAME</b>	Elouise Johnstone
<b>DESIGNATION</b>	Strategic Programme Manager for Performance
<b>CONTACT INFO</b>	<a href="mailto:elouise.johnstone@nhslothian.scot.nhs.uk">elouise.johnstone@nhslothian.scot.nhs.uk</a>
<b>DATE</b>	9 <sup>th</sup> September 2023

---

## **Appendices:**

**Appendix One:** Half-year Update Midlothian IJB Directions 2023/24.