

# Midlothian Integration Joint Board



**Thursday 24 August 2017 at 2.00 pm**

## **Directions - Implementation and Performance**

**Item number: 5.5**

### **Executive summary**

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*This report is submitted to provide the IJB with some assurance that the recent Directions issued to NHS Lothian and Midlothian Council are being implemented. The attached appendix explains the implementation arrangements for each Direction as well as the key performance indicator(s) which should be improved as a result of each Direction.*

#### **Board members are asked to:**

*Consider the arrangements now in place to ensure that the IJB Directions are being implemented with clarity about how progress will be measured.*

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## Directions - Implementation and Performance

### 1. Purpose

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The report provides the IJB with information about how its 2017-18 Directions, issued to NHS Lothian and Midlothian Council on 31<sup>st</sup> March 2017, are being implemented.

### 2. Recommendations

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Note the progress made in ensuring that there is clarity about how the Directions are to be implemented and how progress will be measured.

### 3. Background and main report

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- 3.1 The Midlothian Strategic Plan (2016-19) outlines the direction of travel for the development of health and social care services in Midlothian. The 2017-18 Delivery Plan outlines the progress made during 2016-17 and the planned actions for 2017-18. The Strategic Planning Group maintains an overview of the progress being made with the delivery of the Strategic Plan.
- 3.2 The Public Bodies (Joint Working) (Scotland) Act 2014 not only places a duty on Integration Authorities to develop a Strategic Plan for integrated functions and budgets under their control, but includes a requirement for IJBs to issue Directions to one or both of the NHS Board and the Local Authority. These Directions are intended to highlight specific changes which need to be made to implement the Strategic Plan. Midlothian IJB approved a Directions Policy on 10<sup>th</sup> December 2015.
- 3.3 The IJB issued Directions on 31<sup>st</sup> March 2017. As reported to the IJB meeting on the 15<sup>th</sup> June 2017 good progress was made on the delivery of the 2016-17 Directions. However, on reflection, the arrangements for their implementation could have been tighter. The attached appendix outlines the arrangements in place to ensure that responsibility for taking forward each Direction is clearly designated.
- 3.4 The Strategic Planning Group has an annual programme of work in monitoring progress with the Midlothian 2017-18 Delivery Plan and the implementation of the Directions.

- 3.5 NHS Lothian included in their feedback about the Midlothian IJB Directions that they would find it helpful to have some clarity about what performance areas were intended to be addressed by the Directions. This information is included in the attached report.

## **4. Policy Implications**

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The requirement to issue Directions was considered and agreed by the IJB on the 10<sup>th</sup> December 2015 when a local policy was agreed.

## **5. Equalities Implications**

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The Strategic Plan has, as one of its key objectives, a commitment to address health inequalities. The Strategic Plan itself was subject to an Equality Impact Assessment on the 8<sup>th</sup> February 2016 and further changes were made to the Strategic Plan as a consequence.

## **6. Resource Implications**

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The resource implications of the Directions are specified within the individual template outlining the details of each Direction.

## **7 Risks**

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The risk attached to the Directions issued by Midlothian IJB, is that they are not yet specific enough to ensure delivery. This risk will be managed through the Strategic Planning Group which will monitor the progress being made in these key areas of service redesign. Regular meetings involving the Associate Director of Strategic Planning in NHS Lothian ensure good communication and ongoing clarification about the Directions.

## **8 Involving People**

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The development of the Strategic Plan was underpinned by an extensive consultation and engagement programme with both staff and the public. The Directions flow from the Strategic Plan and the 2017-18 Delivery Plan and have not been subject to a further process of 'involving people'.

## **9 Background Papers**

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None

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