

Midlothian Integration Joint Board

Midlothian Integration Joint Board
Thursday 4 April 2021
Item No 4.1



Meeting	Date	Time	Venue
Midlothian Integration Joint Board	Thursday 11 February 2021	2.00pm	Virtual Meeting held using Microsoft Teams.

Present (voting members):

Cllr Catherine Johnstone (Chair)	Carolyn Hirst (Vice Chair)	Mike Ash
Tricia Donald	Angus McCann	Cllr Derek Milligan
Cllr Jim Muirhead	Cllr Pauline Winchester	

Present (non-voting members):

Morag Barrow (Chief Officer)	Alison White (Chief Social Work Officer)	Claire Flanagan (Chief Finance Officer)
Hamish Reid (GP/Clinical Director)	Wanda Fairgrieve (Staff side representative)	James Hill (Staff side representative)
Keith Chapman (User/Carer)		

In attendance:

Ailsa Cook (Director, Matter of Focus)	Grace Cowan (Head of Primary Care and Older Peoples Services)	Jill Stacey (Chief Internal Auditor)
Tom Welsh (Integration Manager)	Mairi Simpson (Integration Manager)	Lois Marshall (Assistant Strategic Programme Manager)
Jordan Simpson (Staff side representative, NHS Lothian)	Keith Slight (Staff side representative, Midlothian Council)	Mike Broadway (Clerk)

Apologies:

Caroline Myles (Chief Nurse)	Johanne Simpson (Medical Practitioner)	Fiona Huffer (Head of Dietetics)
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1. Welcome and introductions

The Chair, Councillor Catherine Johnstone, welcomed everyone to this virtual Meeting of the Midlothian Integration Joint Board.

2. Order of Business

The order of business was confirmed as outlined in the agenda that had been previously circulated.

3. Declarations of interest

No declarations of interest were received.

4. Minute of previous Meetings

4.1 The Minutes of Meeting of the Midlothian Integration Joint Board held on 10 December 2020 were submitted and approved as a correct record.

4.2 The Minutes of Meeting of the MIJB Strategic Planning Group held on 25 November 2020 were submitted and noted.

Carolyn Hirst who chaired the Strategic Planning Group gave the Board a brief overview of the Group's role and also its current activities.

5. Public Reports

Report Title/Summary	Decision	Action Owner	Date to be Completed/Comments
5.1 Chief Officers Report This report provided a summary of the key service pressures and service developments which had occurred during the previous month across health and social care, highlighting in particular a number of the key activities, as well as looking ahead at future developments.	(a) To note and welcome the development of new Equality Outcomes for 2021-2025 and also a draft Performance Framework; (b) To note that the outcome of the unannounced Healthcare Improvement Scotland inspection visit to Midlothian Community Hospital would be presented to the Board upon receipt of the	Chief Officer Chief Officer	

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<p>The Board in considering the Chief Officer's report made particular reference to the good progress being made by the Lothian COVID Vaccination programme and plan, and discussed the positive feedback received following recent inspection visits by the Care Inspectorate to Highbank, Newbyres and the Care at Home Service and the general overall position regarding care in Midlothian.</p> <p>The Board also noted and welcomed the involvement in the Palliative Care Project, co-funded by the Scottish Government and Marie Curie.</p> <p>The Board concluded by joining the Chief Officer in thanking Caroline Myles, who was retiring for her role as Chief Nurse in March, for her contribution to the work of the Board.</p>	<p>formal feedback; and</p> <p>(c) To otherwise note the content of the Chief Officer's Report.</p>		
<p>5.2 Outcomes Approach to Performance Management</p> <p>The purpose of this report was to inform the Board of the main features of a new approach to performance management. The report recognising that it would take some time to roll the approach out across the Partnership, however the long-term gains in quality assurance would enable the Partnership to be more confident that all its resources were making a positive difference to the health and wellbeing of the people of Midlothian.</p> <p>Thereafter, in a joint presentation, Tom Welsh, Integration Manager and Ailsa Cook, Director, Matter</p>	<p>(a) To thank Tom and Ailsa for their extremely helpful and informative presentation and to note that this would be picked up further as part of a future Development Workshop session;</p> <p>(b) To agree the high priority of this work - allowing for the continuing pressures of the ongoing coronavirus pandemic;</p> <p>(c) To agree that the MIJB should participate, where appropriate in the development of the high level Outcome Maps; and</p> <p>(d) To support the proposed service areas identified for early implementation.</p>	All to note	Ongoing

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<p>of Focus explained that the approach was based upon the premise that many health and social care services, whilst undoubtedly making a difference to people's lives, did not necessarily on their own, lead to an improvement in outcomes. Rather, they made a contribution, working together with other services and informal support systems. Measuring the contribution made by each service was complex and required a combination of hard data and more qualitative information. The approach now being introduced, involved the development of Outcome Maps at each level of the organisation. A new software programme, OutNav, made it possible to capture and link a wide range of evidence for evaluating progress with each of the stepping-stones in these maps. An enhanced capacity to measure outcomes was also consistent with the approach now being adopted by the inspection agencies. The implementation of this new approach would enable the Partnership to provide, more effectively, the evidence which the Care Inspectorate and Health Care Improvement Scotland would be seeking during future inspection visits.</p> <p>There then followed a general discussion during which both Tom and Ailsa responded to Members questions and comments.</p>			
<p>5.3 IJB Improvement Goal Progress</p> <p>With reference to paragraph 5.4 of the Minutes of 14 February 2019, there was submitted a report</p>	(a) To note the performance across the indicators;	All to note.	

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<p>updating the Board on performance and improvement towards achieving the Local Improvement Goals set by the MIJB based on the indicators recommended by the Ministerial Strategic Group for Health and Community Care. The improvement goals focused on reducing unscheduled hospital and institutional care using data provided by the Health and Social Care team at ISD Scotland.</p> <p>Morag Barrow was heard in amplification of the report after which there was a general discussion about the need to refresh the Local Improvement Goals, which it was acknowledged would be helped by the outcomes approach discussed earlier and also in understanding the impact that the Covid-19 pandemic was having on performance trends.</p>	<p>(b) To note the continuing impact the ongoing Covid-19 pandemic was having on performance; and</p> <p>(c) To note further information was included about current performance in Midlothian using a NHS Lothian data source (appendix 1).</p>		
<p>5.4 Independent Review of Adult Social Care</p> <p>With reference to paragraph 5.5 of the Minutes of 10 December 2020, there was submitted a report the purpose of which was to share with the Board the newly published Independent Review of Adult Social Care (IRASC) in Scotland in order to ensure that Members were aware of the potential impact of the Review and had the opportunity to consider the implications of the recommendations.</p> <p>Having heard from Alison White in amplification of the report, the Board in discussing the outcome of the Review acknowledged the need for change and that there were a number of good ideas arising from</p>	<p>(a) To note the report; and</p> <p>(b) To agree to explore further the potential impacts of the Review at a future Development Workshop session.</p>	Chief Social Work Officer	

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the Review. Concerns were, however, expressed regarding local accountability; the impact on links to the voluntary sector and the resourcing of any changes, which until more details of the strategic direction emerged were unlikely to be clarified. It was also accepted that whilst the Review did offer a useful platform going forward, some of the approaches had already been adopted.			
<p>5.5 Finance Update – Quarter 1 2020/21</p> <p>This report set out the results of the MIJB's partner's (Midlothian Council and NHS Lothian) quarter three and month nine financial reviews and considered how this impacted on the projected financial position for the IJB for 2020/21.</p> <p>The report advised that the financial forecasts from both MIJB's partners' took into account the COVID additional funding that had been confirmed and also acknowledged the headline content of the recent Scottish Government Budget announcement and the likely consequences for the MIJB.</p> <p>Claire Flanagan was heard in amplification of the report and responded to Members question and comments.</p>	<p>(a) Noted the quarter 3 and Month 9 financial reviews undertaken by partners;</p> <p>(b) Noted the impact COVID has had on the IJB financial position;</p> <p>(c) Noted the inclusion of COVID funding in the financial reviews undertaken by partners; and</p> <p>(d) Noted the recent Scottish Government Budget announcement for 2021/22.</p>	Chief Finance Officer	
<p>5.6 Equalities Outcomes and Mainstreaming Report 2021-2023</p> <p>With reference to paragraph 5.2 of the Minutes of 8 October 2020, there was submitted a report the</p>	<p>(a) To welcome the progress being made in developing a new Mainstreaming and Equality Outcomes report for 2021-2023; and</p> <p>(b) To note the proposed new equalities outcomes.</p>	All to note	

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<p>purpose of which was to provide the Board with an update on the development of the new equalities outcomes and provides a draft Mainstreaming and Equalities Outcomes report for 2021-2023.</p> <p>The report advised that in order to meet the obligations placed on public bodies by the Equality Act 2010 and associated regulations the Integration Joint Board must</p> <ul style="list-style-type: none"> i. publish a set of equality outcomes which it considers will enable the authority to better perform the Public Sector Equality Duty ii. publish a mainstreaming report setting out how it will mainstream the Public Sector Equality Duty into its day-to-day functions. <p>The Board, having heard Lois Marshall in amplification of the report, discussed the wording use in the proposed new equalities outcomes, it being generally felt that more work needed to be done to ensure they properly and accurately reflected what was intended. It would also be helpful if an indication of the intended outcomes and how it was anticipated they would be achieved could also be better articulated.</p>			
<p>5.7 Clinical and Care Governance Report</p> <p>The purpose of this report was to provide assurance to the Board as to the clinical and care governance arrangements within Midlothian, along with highlight good practice and identify any</p>	To note and approve the content of the report.	All to note	

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<p>emerging issues or risks. Additional reports would be submitted as appropriate throughout the year to provide updated information from specific service areas. Appended to this report was a copy of the Healthcare Improvement Scotland (HIS) Improvement Action Plan for Midlothian Community Hospital.</p> <p>Alison White was heard in amplification of the report following which there was a general discussion on the positive outcomes from recent Inspection Visits.</p>	.		
<p>5.8 Falls and Fracture Prevention - Strategic Plan Summary 2021- 2022</p> <p>The purpose of this report was to provide an overview and seek approval of the Midlothian Falls and Fracture Prevention Action Plan 2021-22; a summary of which was appended to the report.</p> <p>The report explained that in developing the Action Plan consideration had been given to the ongoing falls prevention and management work being carried out across services, it being considered important to acknowledge and build on this in future decision making in partnership with all identified service providers.</p> <p>Having heard from Alison White in amplification of the report, the Board were fully supportive of the preventative approach and discussed the possibility of a role for communities/community groups in providing support for vulnerable individuals living in the community, in much the same way as was</p>	<p>(a) To note the contents of the Action Plan and its implementation plan;</p> <p>(b) To note that the possibility of an enhance role for communities/community groups would be raised at the Care for People Group; and</p> <p>(c) To note that the Strategic Planning Group would look at the possible referencing of Falls in future Strategic Plan.</p>		

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already happening during the current pandemic. Consideration was also given to the fact that Falls were not currently directly referenced within the Midlothian Strategic Plan, it being suggested that this was a matter which should be picked up by the Strategic Planning Group.			

6. Private Reports

Exclusion of Members of the Public

In view of the nature of the business to be transacted, the Board agreed that the public be excluded from the meeting during discussion of the undernoted item, as contained in the Addendum hereto, as there might be disclosed exempt information as defined in paragraphs 6, 8, 9 and 10 of Part I of Schedule 7A to the Local Government (Scotland) Act 1973:-

6.1 Care at Home Recommissioning – Approved the recommendations.

7. Any other business

No additional business had been notified to the Chair in advance.

8. Date of next meeting

The next meetings of the Midlothian Integration Joint Board would be held on:

- Thursday 11 March 2021 2pm Special Board Meeting/Development Workshop
- Thursday 8 April 2021 2pm Midlothian Integration Joint Board

(Action: All Members to Note)

The meeting terminated at 3.55 pm.