

## **Integration Joint Board Strategic Plan**

**Report by: Alison White Head of Service Adults and Social Care**

### **1 Purpose of Report**

This report seeks the agreement of Council to the proposed consultation response to the draft Strategic Plan compiled by the Midlothian IJB.

### **2 Background**

#### **2.1 Requirement to Complete a Strategic Plan**

As required by the Public Bodies (Joint Working) Scotland Act 2014 all Integration Joint Boards must complete a Strategic Commissioning Plan outlining how they intend addressing the health and care needs in their partnership area for a three year period. In doing this the IJB is required to base their strategic thinking and planning around a minimum of two localities. Midlothian Shadow Board previously agreed to base their planning on two locality areas for west and east Midlothian whilst acknowledging that, on the grounds of scale, many services will continue to be planned on a Midlothian-wide basis.

The regulations require partnerships to produce a three year plan although there is recognition that this will be a continual process with plans being regularly updated to reflect changing need, new evidence about service impact and availability of resources.

#### **2.2 Development of Midlothian Plan**

The Midlothian Shadow Board agreed to undertake a comprehensive public and staff engagement exercise, in the spirit of co-production, during 2014 involving written submissions, and individual and group discussions. This resulted in a report to the Shadow Board entitled *Summary of what the Public told us*. Alongside this, an up to date profile- a “Joint Needs Assessment” - of the health and care needs of people in Midlothian has been compiled.

Midlothian Shadow Board established a Strategic Planning Group as a sub-group of the Integration Joint Board with wide stakeholder representation and this group has overseen the development of the draft Plan.

##### **2.3.1 The Midlothian Plan**

The plan contains a number of firm commitments utilising new monies such as the Integrated Care Fund or redirecting current resources to fund new models of care. It also highlights how services will be provided differently emphasising the importance of coordinated care, a whole person approach, working with communities and enabling self-management. The Plan also refers to actions to achieve the aspiration of a major shift in the balance of care but recognises that much more detailed planning is required involving Primary Care, the Acute Sector and single system services, in collaboration with other IJBs, before further concrete actions can be agreed.

In developing its thinking and strategic planning, the IJB will need to link to local surrounding IJB partners as well as NHS Lothian, particularly the Acute Services. There is therefore a need for NHS Lothian to develop an acute services plan in response to its overall strategy *Our Health, Our Care Our Future*, and the developments and the formal 'directions' that each IJB will give by way of its strategic plan to the NHS Board and the Council.

The Draft Strategic Plan and related documents can be found by clicking on this link:- [Consultation on Midlothian's Health and Social Care Integration Strategic Plan is now open and continues until 25th November.](#)

## **2.4 Timetable for Completion of Plan**

The regulations require that a 2<sup>nd</sup> draft of the Plan should be approved by the IJB for formal consultation including with the parent bodies-NHS Lothian and Midlothian Council. Comments must be submitted by 25<sup>th</sup> November following which the IJB will approve its final plan at its meeting in December 2015. This timing will work well with the subsequent process of the IJB giving Directions to the parent bodies regarding the delivery of services in 2016-17. This will enable Midlothian Council and NHS Lothian to develop their service plans and utilisation of resources in good time for the start of the new financial year 2016-17.

## **2.5 Implications for the Council**

While the new arrangements for health and social care constitute a very significant change in governance arrangements nevertheless the Council will continue to have a major role to play in the delivery of social care services. It will continue to manage an annual budget of approximately £36 million and employ a workforce of 500+ f.t.e. employees. It is therefore vital that the Council are fully involved and committed to the proposed strategic objectives of the IJB. This will necessitate the continuing advice and contribution of Corporate Services including Finance, HR and Procurement.

It should also be noted that the responsibility for Charging Policy remains with the Council rather than the IJB. Capital planning and funding also fall outwith the jurisdiction of the IJB and therefore will require close joint working between the IJB, the Council and NHS Lothian to ensure coherence of strategic planning and capital programmes.

From an Adult Care perspective there are no concerns about the content of the draft Strategic Plan as social care staff have been heavily involved in its development.

## **3 Report Implications**

### **3.1 Resource**

The Strategic Commissioning Plan is intended to describe how the Partnership will use its collective resources to improve health and wellbeing outcomes for the Midlothian population. This is estimated to be in the region of £111,000,000 per annum.

### **3.2 Risk**

There remains a risk that the Plan is focussed on the initial year of the three year span given the complexity of the planning process in relation to hospital services and NHS Lothian hosted services which will require a coordinated approach across the 4 Lothian Partnerships.

To avoid duplication and yet ensure effective joint working it is essential that the Strategic Commissioning Plan should be developed in a way which ensures coherence with other related strategies. These include the Midlothian Single Plan, the NHS Lothian 10 year Plan and the range of local client group specific strategies. This requirement also applies to adjoining IJBs-Scottish Borders and South Lanarkshire.

### **3.3 Involving Communities and Other Stakeholders**

The creation of the Strategic Commissioning Plan is being informed by a continuing programme of engagement with staff, providers, users and carers. The Strategic Planning Group has representation from a wide range of stakeholders. This group was formed in April 2015 under the chairmanship of Professor Alex McMahon and has met 4 times to date.

### **3.4 Equalities Implications**

The Midlothian Strategic Commissioning Plan will have at its heart a clear commitment to address health inequalities. As the Plan becomes more clearly defined in terms of its objectives and key actions it will be important to undertake a robust Equalities Impact Assessment. The first equality impact assessment is being undertaken by the IJB in planning the formal consultation to ensure the widest possible circulation including hard- to-reach groups. The assessment will be undertaken by those involved in developing the strategy.

### **3.5 Supporting Sustainable Development**

There are no direct implications arising from this report relating to sustainable development.

## **4 Recommendations**

Council is recommended to:

- 4.1 Note the draft IJB Strategic Commissioning Plan, Locality Plans and Joint Needs Assessment.
- 4.2 Agree to communicate the Council's agreement to the Plan

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