Midlothian Integration Joint Board





Thursday 9 February 2017 at 2pm

Development of IJB Strategic Indicators

Item number: 5.8

Executive summary

Board members are asked to:

Note the plan to update the performance information that the IJB receives to reflect the new directions and recent correspondence from Scottish Government

Note that a more detailed report will be presented to the IJB in March 2017

Development of IJB Strategic Indicators

1. Purpose

1.1 To make the IJB aware of national and local developments that will change the performance information received by the IJB.

2. Recommendations

- 2.2 The IJB are asked to :-
 - note the national and local developments that will change the performance information received by the IJB.
 - expect a more detailed report in March on this topic with proposed objectives for each indicator approved by the Ministerial Strategic Group for Health and Community Care.

3. Background and main report

- 3.1 The IJB in December 2015 approved recommendations in a paper describing the content and development of a performance information framework for the IJB. This included the recommendation of the content of an IJB performance report which provides information to IJB members of performance against strategic 'weathervane indicators' and progress with implementing the Strategic Plan.
- 3.2 A combination of the development of directions for 2017/18 and correspondence from Scottish Government requires amendments to the current information the IJB receives. This paper is intended to make you are aware of this. A more detailed paper will be written for the IJB meeting in March with detail of the new performance indicators and proposed improvement trajectories.
- 3.3 The correspondence from Scottish Government marks a shift in the expectation on IJBs to improve system-performance. IJBs are required to agree performance targets for key indicators and to deliver on set targets for other indicators. These are summarised below.

4. Measuring Performance Under Integration

- 4.1 The Ministerial Strategic Group for Health and Community Care has agreed that in 2017/18 progress by IJBs will be tracked across the following:
 - (1) Unplanned admissions;
 - (2) Occupied bed days for unscheduled care;
 - (3) A&E performance;

- (4) Delayed discharges;
- (5) End of life care; and
- (6) The balance of spend across institutional and community services.
- 4.2 IJBS have been asked to set local objectives for each indicator and to describe expected performance per quarter during 2017/18.

5. Health and Social Care Delivery Plan (appendix 1)

- 5.1 In December 2016 the Health and Social Care Delivery Plan was published by Scottish Government. The plan sets out Scottish Government's programme to further enhance health and social care services and describes actions and performance improvement that is expected from IJBs. There are three specific actions that should be included within the IJB's revised strategic indicators:
 - (1) Raise performance on delayed discharges to the top quartile of local authority areas (by end of 2017)
 - (2) Reduce unscheduled bed days in hospital by up to 10% by reducing delayed discharges, avoidable admissions and long lengths of stay (by end of 2018)
 - (3) The majority of the health budget being spent in the community (by end of 2021)

6. Policy Implications

6.1 None

7. Equalities Implications

7.1 There are no equalities implications from this report.

8. **Resource Implications**

- 8.1 There should be sufficient resources within Midlothian Council, NHS Lothian and ISD Scotland to provide the information required by the IJB.
- 9. Risks
- 9.1 There is a risk that the IJB does not get the information it needs to fulfil its duties.

10. Involving People

10.1 The trajectories and indicators will be developed by the Joint Management Team and will be discussed with the Strategic Planning Group

11. Background Papers

Appendix 1: Health and Social Care Delivery Plan

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