

Midlothian Integration Joint Board



Thursday 15th September, 14.00 – 15.00

2022-23 IJB Directions – Part Year Update

Executive summary

Item number: 4.4

IJBs, Health Boards and Local Authorities have a legal obligation to both issue and monitor the effectiveness of Directions as described in the Public Bodies (Joint Working) (Scotland) Act 2014. Midlothian IJB Directions for 2022-23 were issued to the Chief Executives of Midlothian Council and NHS Lothian.

A high-level interim report on progress towards each Direction is provided in **Appendix 1**. This provides an overall red (delayed), amber (underway), or green (on target) 'RAG rating' for each Direction area. This also includes exception reporting where an action has been rated as red and delayed. A more detailed report on the progress of actions within each Direction area was scrutinised by the Strategic Planning Group on the 14th September 2022 along with proposed revisions to existing Directions. A verbal update of feedback from SPG will be provided.

Changes in statutory guidance for Directions were introduced in 2020. These changes have now been adopted including work to ensure an auditable log of Directions is maintained. In anticipation of Scottish Government not extending the extension to timeframes afforded by the [Coronavirus Scotland Act \(2020\) Schedule 6, Part 3](#), the final 2022-23 position on Directions is recommended for Board review in February 2023 to allow for the timely approval and subsequent issuing of Directions for 2023-24 on 1st April 2023.

Board members are asked to:

- Review the part year performance updates for the 2022-23 Directions reviewed in detail by the Strategic Planning Group on the 14th of September 2022
 - Note an invitation to Board members to join the executive HSCP team in a short series of workshops in late 2022 to develop strategic Directions for 2023-24
 - Consider recommendations to close, amend or replace Directions that have been identified for immediate review
 - Note the intention to bring a final position on the 2022-23 Directions in February 2023 for the review and modification of proposed 2023-24 Directions ahead of approval in March 2023 and publication on 1st April 2023
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Midlothian Integration Joint Board

2022-23 IJB Directions – Part Year Update

1 Purpose

- 1.1 To provide an interim report on progress towards each Direction.

2 Recommendations

- 2.1 As a result of this report Members are asked to:-
- Review the part year performance updates for the 2022-23 Directions reviewed in detail by the Strategic Planning Group on the 14th of September 2022
 - Note an invitation to Board members to join the executive HSCP team in a short series of workshops in late 2022 to develop strategic directions for 2023-24
 - Consider recommendations to close, amend or replace Directions that have been identified for immediate review
 - Note the intention to bring a final position on the 2022-23 Directions in February 2023 for the review and modification of proposed 2023-24 Directions ahead of approval in March 2023 and publication on 1st April 2023

3 Background and main report

- 3.1 IJBs, have a legal duty to both issue Directions and monitor their effectiveness, as described in the Public Bodies (Joint Working) (Scotland) Act 2014.
- 3.3 Directions are how the IJB action their strategic plan to achieve their aims. Directions are also an important part of governance and accountability between the IJB, the Health Board and the Local Authority. They are the legal basis on which the Health Board and the Local Authority deliver services that are under the control of the IJB. They are also a legal record of Health Board and the Local Authority responsibility in relation to audit, finance and decision-making.
- 3.4 This interim report on progress towards the 2022-23 Directions is provided in the attached **Appendix 1**. Despite the continuing challenges of the Covid Pandemic, and a range of pressures, partners have successfully progressed work across a range of areas
- 3.5 To support clear reporting of progress against Directions, this interim update has been provided on a new template. This provides an overall red (delayed), amber (underway), or green (on target) 'RAG rating' for each Direction area. This also includes exception reporting where an action has been rated as delayed. A more detailed report on the progress of actions within each Direction area was scrutinised at the Strategic Planning Group on the 14th September 2022.

- 3.6 Changes in statutory guidance for Directions were introduced in 2020. These changes have now been adopted including work to ensure an auditable log of Directions is maintained. In compiling and reviewing this log, it became clear the capacity of the partners had been significantly reduced to progress a number of Directions across 2020-21 and 2021-22, that some Directions by their nature would take longer than one or two years to achieve, and that a number of Directions had a more operational than strategic intention.
- 3.7 The Directions are recommended for review at immediately are detailed in **Appendix 2**. This is in anticipation of a more extensive review for 2023-24 to reduce the number of Directions issued and ensure they are all strategic in nature.
- 3.8 In anticipation of Scottish Government not extending the timeframes afforded by the [Coronavirus Scotland Act \(2020\) Schedule 6, Part 3](#), the final 2022-23 position on Directions is recommended for Board review in February 2023 to allow for the timely approval and subsequent issuing of Directions for 2023-24 on 1st April 2023.

3 Policy Implications

- 4.1 This paper supports the strategic Direction of the IJB and relates to the [Public Bodies \(Joint Working\) \(Scotland\) Act 2014](#). (section 26 and 26) and the requirement for Directions from Integration Authorities to Health Boards and Local Authorities.
- 4.2 [Statutory Guidance \(2020\)](#) on Directions from integration authorities to health boards and local authorities how to improve practice in the issuing and implementation of Directions issued under the Public Bodies (Joint Working) (Scotland) Act 2014.

4 Directions

- 5.1 This report has implications for all current and any future Directions.

5 Equalities Implications

- 6.1 There are no specific Equalities Implications from this report. Health and Social Care Partnership programmes that relate to Directions and the Strategic Plan are subject to individual Integrated Impact Assessments (IIAs).

6 Resource Implications

- 7.1 All approved Directions include the financial resources available for carrying out the functions that are the subject of the Directions, including the allocated budget and how that budget is to be used, whether this is a payment, or a sum set aside and made available

7 Risk

- 7.1 IJBs, Health Boards and Local Authorities have a legal obligation to issue and monitor the effectiveness of Directions as described in the Public Bodies (Joint Working) (Scotland) Act 2014. Not complying will pose legislative risks and it will be more difficult for the IJB to undertake its duties related to accountability and good governance

8 Involving people

- 8.1 The Strategic Planning Group discussed the progress update on Directions and proposals around performance management, at its meeting on 14th November 2022. This group includes community and service user representatives.
- 8.2 Community, staff and stakeholder engagement on the planning and review of services related to Directions will continue.

9 Background Papers

AUTHOR'S NAME	Gill Main
DESIGNATION	Integration Manager
CONTACT INFO	via email or MS Teams
DATE	04/09/2022

Appendices:

Appendix 1 Directions 2022-23 Part Year Update

Appendix 2 Review Recommendations to Directions 2022-23