

Midlothian Integration Joint Board



Thursday 16th March 2017 at 2.00 pm

Measuring Performance under Integration: Agreeing the IJBs Performance Measurements

Item number: 4.4

Executive summary

Board members are asked to:

- ***Consider and inform the emerging objectives for the Midlothian IJB to monitor progress using the indicators agreed by the Ministerial Strategic Group for Health and Community Care***
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Measuring Performance under Integration: Agreeing the IJBs Performance Measurements

1. Purpose

To present to the IJB the emerging draft objectives for the IJB to monitor progress against the indicators agreed by the Ministerial Strategic Group for Health and Community Care.

2. Recommendations

Discuss and agree the proposed objectives

3. Background and main report

- 3.1 The IJB received a short paper in February 2016 outlining the indicators that should be used by all IJBs to track progress. The Ministerial Strategic Group for Health and Community Care agreed that in 2017/18 progress by IJBs will be tracked across the following:
- (1) Unplanned admissions;
 - (2) Occupied bed days for unscheduled care;
 - (3) A&E performance;
 - (4) Delayed discharges;
 - (5) End of life care; and
 - (6) The balance of spend across institutional and community services
- 3.2 IJBs have been asked to set local objectives for each indicator and to describe expected performance per quarter during 2017/18.
- 3.3 The IJB needs to consider its ambition for change across the system and ensure this is reflected in its objective for each target: An unambitious objective may fail to keep up within increasing demand on services from an ageing population but an overambitious objective may be impossible to deliver within system constraints. It is also important to consider the ownership of the objective because system-level change will require all parts of the system to be working towards this goal and share ownership of it.
- 3.4 Appendix one contains more detail on the proposed objectives for the Midlothian IJB and a presentation will be available at the IJB meeting to aid the discussion.
- 3.5 In summary the following objectives are proposed for the IJB to consider:

Reduce emergency admissions by 5% by September 2018
Reduce occupied bed days for adults for unscheduled care by 15% by April 2019
Increase performance in the 4 hour target to 87% for patients who are subsequently admitted into hospital by April 2018
Maintain current number of patients using A&E
Reduce by 11%* the delayed discharge bed days per month by September 2017 and have no patients in the RIE or the WGH with a delayed discharge of over 72 hours
Reduce the delayed discharge beds by 30% (deadline TBD) compared to the baseline
Reduce by 10% in the RIE and WGH the number of occupied bed days in the last six months of life
Reduce the % of patients aged 75+ who are in a large hospital from 1.7% to 1.5% (the Average in Scotland) by TBD
Reduce the % of people aged 75+ who are in a care home from 6.9% to XXX by TBD

4. Policy Implications

- 4.1 These objectives should be seen alongside the IJB's Strategic Plan and its Directions. The objectives describe the pace that change will be happen across the system, the strategic plan describes our direction of travel and the directions describe how the changes will be made. Consequently these objectives have significant implications for IJB policies

5. Equalities Implications

- 5.1 There are no equalities implications from this report.

6. Resource Implications

- 6.1 There are resource implications to achieve these objectives. They will require new investment in community based services and will dictate the level of resource that can be transferred from hospital as use of hospital-based services reduces.

7 Risks

- 7.1 There is a risk that the IJB fails to set suitably ambitious objectives

8 Involving People

- 8.1 The trajectories and indicators will be developed by the Joint Management Team and will be discussed with the Strategic Planning Group

9 Background Papers

Appendix 1: Detail on the objectives

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