

# Midlothian Strategic Planning

## MS Teams

### NOTES OF OUTCOMES AND ACTIONS

Wednesday 20<sup>th</sup> January 2021

**IN ATTENDANCE:** Carolyn Hirst, Morag Barrow, Andrew Coull, Alison White, Rebecca Miller, Carly Mclean, Leah Friedman, Fiona Huffer, Grace Cowan, Lynne Douglas, Aileen Murray, Matthew Curl, Wanda Fairgrieve, Lisa Cooke, Lois Marshall, Debbie Crerar, Jim Sherval, Anthea Fraser, Claire Flanagan, Mairi Simpson, Kirsty McLeod

**APOLOGIES:** Sheena Wight, Caroline Myles, Carol Levstein, Sarah Fletcher, Kaye Skey  
Jane Crawford (due to technical issues/Teams access)

			<b>ACTION</b>
<b>1</b>	<b>Welcome and Introductions</b>	Carolyn Hirst welcomed members to the meeting.  Kirsty McLeod and Lynne Douglas were welcomed as new members.	
<b>2</b>	<b>Minutes of Last Meeting</b>	Minutes of meeting on 25th November 2020 approved.	
<b>3</b>	<b>Action Log</b>	<p>(i) <i>JC is looking at how the Third Sector Reference Group can be better supported to influence IJB strategic planning.</i> Mairi Simpson met with Lesley Kelly and plan in place.</p> <p>(ii) <i>CH to progress requirement for a vice chair from Council.</i> Council meeting is March 2021. Carry forward.</p> <p>(iii) <i>Development of Home First Model.</i>  a. <i>GC to include feedback on Glasgow and Fife models when progressing the Home First model locally.</i>  b. <i>GC to report back on third sector contribution to the pathway.</i></p> <p>(iv) <i>JM requested feedback on what people feel the Performance Framework should include.</i> Further comments to Jamie. This will link to the work on OutNav (agenda item 5(i)).</p> <p>(v) <i>Meeting Schedule.</i> CH and MS to meet.</p> <p>(vi) <i>Strategic Planning group – members list to be circulated.</i> MS Complete</p> <p>(vii) <i>Respond to the Midlothian Local Housing Strategy 2021-2026 consultation – All</i> Complete</p> <p>(viii) <i>MS to set up a Teams Channel for future meetings.</i> Complete.</p>	<p><b>MS CH</b></p> <p><b>GC</b></p> <p><b>GC</b></p> <p><b>CH MS</b></p>

4.	<b>Reports on Progress</b>	<p>Morag provided a brief update on the COVID situation in Midlothian including plans around vaccinations and testing. Additional beds opened this week at Midlothian Community Hospital.</p> <p><b>(i) TEC Pathfinder Programme</b></p> <p>Matthew Curl described the TEC Pathfinder Programme (paper and presentation attached).</p> <p><b>Discussion and actions as follows:</b></p> <p>Rebecca Miller – can others in Lothian learn from the Midlothian TEC Pathfinder approach? Can Lothian support Midlothian progress this? Rebecca and Matthew to discuss further.</p> <p>MB requested that the Strategic Planning Group recommend that the IJB approve a “digital first” approach in future Strategic Plan.</p> <p>A challenge to the digital first approach has at times been the pace of change. For example, the introduction of the Single Point of Access did not allow for meaningful discussion around opportunities that digital options could have added to the programme.</p> <p>Suggested that all new developments must evidence that digital options will be explored.</p> <p>Digital exclusion should be recognised and understood.</p> <p>Strategic Planning Group agreed to the proposal to adopt a Digital Governance Framework to support operational and organisational development moving forward.</p>	<b>RM MC</b>
5.	<b>Developments For Discussion</b>	<p><b>(i) Outnav and Outcome Mapping</b></p> <p>Tom Welsh, Mairi Simpson and Ailsa Cook (Matter of Focus) provided an update on the development of a strategic outcome map and plans to expand to other service areas. (Papers attached).</p> <p><b>Discussion and actions as follows:</b></p> <ul style="list-style-type: none"> <li>• Members asked to consider and comment upon the draft Strategic Outcome Map (appendix 2)</li> <li>• SPG agreed with the proposed implementation of OutNav outcome maps.</li> </ul>	<b>All</b>

		<ul style="list-style-type: none"> <li>Service areas to be included in the initial stages were discussed. Proposed areas were: <ul style="list-style-type: none"> <li>Number 11</li> <li>Frailty</li> <li>Older people/Home First</li> </ul> </li> </ul> <p><b>(ii)      Unscheduled Care Plan</b></p> <p>Leah Friedman and Tom Welsh presented paper (attached).</p> <p><b>Discussion and actions as follows:</b></p> <p>The Strategic Planning Group:</p> <ul style="list-style-type: none"> <li>Requested that the budget section is updated.</li> <li>Recommended that the Partnership consider strengthening Primary Care and social care to shift the balance of care from acute to community.</li> <li>Acknowledged the intention to update the plan following the Midlothian Acute Services Planning Group workshop 21/01/21 and ERI Hospital Management Group in February</li> <li>Approve the plan in principle and recommended presentation to the IJB. Carolyn Hirst asked that the report to the IJB highlights the updates since it was last presented and information on time frames</li> <li>Agreed that Directions 1 and 2 should be reviewed following the updating and approval of the plan by the IJB.</li> <li>Rehabilitation of people in the community post COVID to be included.</li> <li>Morag requested that the Planning Group focuses on 3 or 4 key objectives and delivers them well rather than spreading resource too thinly.</li> <li>There are plans to refurbishing old Bonnyrigg Health Centre. How can this resource support people to receive care or treatment locally rather than in acute hospitals? To be explored.</li> </ul>	<p><b>LF   CF</b></p> <p><b>LF   TW</b></p> <p><b>LF   TW</b></p> <p><b>LF</b></p>
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		<ul style="list-style-type: none"> <li>• Meaningful engagement – to include primary care colleagues.</li> </ul> <p><b>(iii) Strategic Plan 2022 – discussion re planning</b></p> <p>Lois Marshall updated members on plans to develop the Strategic Plan 2022-2025. Building on from the agreement of the vision and values for the new plan by the IJB in Dec 2020, work is underway with local multiagency Planning Groups. SPG agreed to recommend to the IJB that it agrees overarching strategic priorities that should underpin the thematic sections of the plan.</p>	
6.	<b>Strategic Planning Group Report Schedule 2020/21</b>	Carolyn Hirst and Mairi Simpson to meet to discuss.	<b>CH MS</b>
7.	<b>AOCB</b>	No items raised.	
9.	<b>Future Meetings</b>	<p><b>All future meetings below are via MS Teams (meantime)</b></p> <p><b>Wed 17<sup>th</sup> March 2021          2-4pm</b></p> <p><b>Wed 19<sup>th</sup> May 2021            2-4pm</b></p> <p><b>Wed 11<sup>th</sup> August 2021        2-4pm</b></p> <p><b>Wed 29<sup>th</sup> September 2021   2-4pm</b></p> <p><b>Wed 17<sup>th</sup> November 2021   2-4pm</b></p>	