

Midlothian Integration Joint Board

Audit and Risk Committee



7 March 2019, 2pm

Risk Register

Item number:	5.5
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Executive summary

The Integrated Joint Board (IJB) Audit and Risk Committee maintains a strategic risk profile which is regularly scrutinises. However, it is important that Midlothian IJB is kept informed of its key risks and the actions undertaken to manage these risks and the current version of the IJB's strategic risk profile is attached.

Committee members are asked to:

1. Consider the strategic risk profile especially those risks highlighted in the covering report.

Risk Profile

1 Purpose

- 1.1 This report lays out the current version of the IJB's strategic risk profile and highlights current issues, future risks and opportunities of note to the IJB.

2 Recommendations

- 2.1 As a result of this report what are Members being asked to:-

Consider the strategic risk profile especially those issues and risks highlighted in the covering report.

3 Background and main report

- 3.1 The IJB agreed at its inaugural meeting on 20 August 2015 to adopt a risk management policy and set up a strategic risk profile. This work was progressed at an IJB workshop and subsequent IJB meetings. It was agreed that the IJB's Audit and Risk Committee would regularly scrutinise the strategic risk profile and report back to the IJB as required.
- 3.2 The 2018/19 quarter 3 strategic risk profile update has seen the Financial Stability issue removed from the risk profile given the current financial position of MIJB. The previous risk 'use of acute hospital beds' and 'workforce capacity including recruitment and retention of health and social care staff' have been moved into the issue section of the strategic risk profile.
- 3.3 The most significant issues and risks on the MIJB strategic risk profile are as follows :-

Issues

'Use of Acute Hospital Beds', Midlothian has too high a usage of hospital beds for people who are fit to be discharged or who did not need to be admitted in the first place. In response a project to examine the use of acute hospital beds has been established with an initial focus on COPD and dementia. The pressures on the use of acute beds has resulted in NHS Lothian investing to increase capacity.

'Workforce Capacity including recruitment and retention of health and social care staff', has been identified as an issue facing the IJB with actions currently being taken to address this including workforce planning, SSSC registration of care at home staff and transformation board overseeing a range of initiatives aimed at enhancing capacity in the care at home provision.

Risk

'Balancing the budget in future years', challenges have been identified in the financial outlook presented to IJB in December 2018 with a further update provided in February 2019. A current action to respond to challenges is the Business Transformation Board – Realistic Medicine Programme.

4 Policy Implications

- 4.1 There are no new policy issues raised in this paper.

5 Directions

- 5.1 This report does not require a new direction.

6 Equalities Implications

- 6.1 There are no direct equalities implications arising from this report.

7 Resource Implications

- 7.1 There are no direct resource implications associated with this report.

8 Risk

- 8.1 The risks relevant to the business of the IJB are set out within the attached strategic risk profile.

9 Involving people

- 9.1 The IJB's meetings are held in public and the IJB's papers along with those of the IJB's Audit and Risk committee are available on the internet. This work is supported by the IJB's Chief Internal Auditor and the partnership's risk management.

10 Background Papers

10.1 None.

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Appendices:

1. Strategic Risk Profile