

Midlothian Integration Joint Board



Thursday 5th October 2017, at 2.00pm

Chief Officer Report

Item number: 5.7

Executive summary

This report describes the progress being made on integration and key service developments as well as some of the significant pressures being faced by health and care in recent months.

Board members are asked to:

1. *Note the issues raised in the report*

Chief Officer Report

1. Purpose

- 1.1 This report provides a summary of the key issues that have arisen over the past two months in Health and Care.

2. Recommendations

- 2.1 To note the issues outlined in the report.

3. Background and main report

Background

Thematic Inspection of Adult Protection

- 3.1 Midlothian is one of the six Health and Social Care Partnership areas selected to participate in the Joint Adult Support and Protection thematic inspection to be carried out by the Care Inspectorate, Her Majesty's Inspectorate of Constabulary in Scotland, (HMICS) and Healthcare Improvement Scotland (HIS). This is the first time any of the Scottish scrutiny bodies have scrutinised adult support and protection
- 3.2 Work has begun on the inspection with the submission of a position statement as required by the inspection team. The inspection will focus on outcomes for adults at risk of harm, the partnership's actions to make sure adults at risk of harm are safe, protected, supported, involved, and consulted, as well as leadership for adult support and protection. A report on the inspections findings will be published early in 2018.

Property Strategy

- 3.3 The Health and Social Care Partnership has sought to make the best use of existing buildings available to it, from across the Midlothian Council and NHS Lothian estate, to progress the integration of services and development of new services.
- 3.4 Each partner is responsible for the cost of refurbishing the buildings that they own except for IT costs where each partner meets the costs required for their staff.
- 3.5 In Directions issued by the IJB earlier this year a request was made to Midlothian Council to provide a building to support the development of a Recovery Hub while NHS Lothian was asked to make a building currently used to deliver a pan Lothian service in Loanhead available to the Partnership to support the delivery of services to people with learning disabilities.

- 3.6 The Primary Care Strategy has identified the requirements for new Primary Care premises to meet the needs of Midlothian's expanding communities. Both NHS Lothian and Midlothian Council have begun to work collaboratively together on new capital developments. The new development at Loanhead incorporates a new GP practice alongside a school and other community facilities. A similar development is being considered for Shawfair.
- 3.7 With increasingly constrained capital budgets, it is proposed that a Property Strategy should be developed that will set out the IJBs future needs and inform the capital strategies of both partners as well as support a strengthening of partnership working between both partners.

Substance Misuse Services

- 3.8 MELDAP implemented most of the savings to local and central savings in April 2017. However, there were savings that were unable to be made in relation to Alcohol Brief Interventions in Primary Care, some central service provision such as Ritson Clinic [redesign of this service is to begin in September/October 2017] and economies of scale related to the implementation of the Recovery Hub in Dalkeith. Work is on-going to identify further savings and to fully implement previously identified savings.
- 3.9 Performance has reduced against the HEAT A11 standard [90% of people are seen within 3 weeks –referral to treatment]. The Midlothian NHS Substance Misuse service [SMS] has not met the standard in the first two quarters of 2016/127. Whilst the resource reduction has had an impact, there has also been a re-calibration of workload and increase in referrals through the "Gateways to Recovery" Clinics.
- 3.10 We have seen a sharp rise in drugs deaths in Midlothian in the current year. In August of this year, (while still to be confirmed) we had eight drugs deaths which is equivalent to the number that we had last year. Early indications are that there does not appear to be a direct link between the deaths and recent service changes as a consequence of reduced funding instead it appears to reflect an ageing population of drug users with more complex health care needs. Meldap is working with service providers to further develop assertive outreach responses to those individuals who are most at risk of overdose.
- 3.11 In the "A Nation With Ambition: The Government's Programme for Scotland 2017-18 document published in September 2017, the Scottish Government stated that "renewed focus on alcohol and drugs will be backed by additional investment of £20 million in treatment and support services." No further detail is available on how this funding will be allocate but it may provide an opportunity to alleviate the impact of the previous 23% reduction in funding as well as support the further redesign of services. .

Overall Progress with Integration

- 3.12 In reviewing overall progress with integration, the Midlothian IJB's achievements since it was first established as a Shadow IJB in 2013 are considerable. The early focus on robust governance arrangements together with the development

of the Joint Needs Assessment and the Strategic Plan helped the IJB to establish a clear understanding of its role and its ambitions for the Midlothian Population. The process of engagement and consultation carried out for the needs assessment and strategic plan has provided the foundations for a strong partnership with the local population.

- 3.13 The culture of working together has been led by the IJB and the Joint Management Team. While there is much more that needs to be done before we will have embedded truly integrated practices across our front line teams there is no doubt that we are making progress in establishing a culture that supports collaboration across all services.
- 3.14 Service changes that are introducing new ways of working and making a difference to people who use services e.g. MERRIT Service, Wellbeing services etc Mental health Access Point etc. have been introduced across all areas.
- 3.15 In partnership with the voluntary sector and working with the community planning partnership we have managed to establish a strong focus on addressing inequalities and ensuring that we strengthen our preventative services. This is evident in our strengthened approach to capacity building, self management and recovery.
- 3.16 The challenges that we face are considerable; workforce, access to primary care, quality of older peoples services and budget constraints. The instability of the environment that we are working in is considerable and making longer term planning problematic. There is some way to go before the IJB realises its ambition of a truly sustainable health and care service in Midlothian. Undoubtedly the learning from these early experiences will inform the IJB's continuing work in the transformation of services.

4 Policy Implications

- 4.1 The issues outlined in this report relate to the integration of health and social care services and the delivery of the policy objectives IJB's Strategic Plan.

5 Equalities Implications

- 5.1 There are no particular equalities issues arising from this report.

6 Resource Implications

- 6.1 There are no direct resource implications arising from this report.

7 Risks

- 7.1 The management and tolerance of risk is integral to the implementation of all service developments as we seek to maximise the opportunities of new ways of working.

8 Involving People

- 8.1 New models of care and service developments outlined in this report have been developed in close collaboration with professionals and service providers.

9 Background Papers

None

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